# Youthful Offender Block Grant Summary of Proposed County Expenditures for 2010-11

Beginning May 1, 2010, and continuing each year thereafter, each county is required to submit an annual Funding Application that identifies how it plans to spend Youthful Offender Block Grant (YOBG) funds in the upcoming fiscal year. This table summarizes each county's approved plan for fiscal year 2010-11. These program descriptions are taken directly from the YOBG Funding Applications submitted by counties and represent each county's planned expenditures. Although some counties chose to reference it, please note there is no requirement in law that counties use YOBG funds to support evidence based practices (EBP's). Moreover, even if counties are funding EBP's with YOBG, there is no specific requirement that Funding Applications identify programs as such.

The proposed expenditures reported here don't necessarily equal the amount of the county allocations because state law gives counties the flexibility to spend YOBG funds in the year they are allocated <u>or in subsequent years</u>. It is also important to keep in mind that YOBG expenditures shown for a particular program or service do not necessarily represent the total expenditure for that program or service since counties frequently augment YOBG funding with other funding sources. Actual expenditures for the 2010-11 fiscal year will not be reported to CSA until October 2011.

Please note the contact information provided below was accurate as of May 1, 2010 when Funding Applications were due to CSA. In some cases, this information may have changed since that time.

County	Summary of Proposed Expenditures	Contact Person
Alameda	Intensive Probation Supervision - \$3,149,550  Seventeen Deputy Probation Officers will provide Intensive Probation Supervision for youth at Camp Wilmont Sweeney (and aftercare upon release) and in Field Supervision, whose overall total risk level on the Youth Level of Service-Case Management Inventory (YLS/CMI) assessment instrument is High or Very High. The Deputy Probation Officers work with youth and their families to develop Case Plans that will target the risks/needs identified in the YLS, with consideration given to strengths and responsivity. The Deputy Probation Officers supervise youth within the county with caseloads of approximately 25-30 youth. Collaboration with one or more Psychiatric Social Workers or licensed Clinical Psychologists from our County's Behavioral Health Care Services Agency assists with identifying youth with special mental health needs, connecting those youth with appropriate services in the community, and facilitating Multi-Disciplinary Team meetings with the youth, parents, medical, mental health, school, probation, and community partners that are involved in the youth's Case Plan.	Lisa Hill, Director of Juvenile Services lhill@acgov.org
Alpine	Recreational Activities - \$43,250	Doug Rublaitus, Chief Probation

	This program supports families and at risk youth through alternative recreational strategies and activities. This program will include activities that youth may not have the financial ability to participate in due the current economic climate. These strategies will include recreation, art, educational and cultural activities that will enhance and provide at-risk youth with activities that are healthy, as well as drug, alcohol, and tobacco free. These activities will provide exposure to alternative opportunities, in lieu of exposure to drug and alcohol peer related activities thus reducing the overall impact on the juvenile justice system. Recreational activities provided by Community Based Organizations.  Mentoring - \$56,377  Mentoring program will match at-risk youth with adult mentors. Adult mentors will provide youth with skill sets such as healthy life skill choices free of drug and alcohol, educational guidance, and will enchance their overall chance for success in transition from adolesence to adult hood. In addition to the adult one-on-one component, a school based, truancy model program will be utilized for all at risk students K-8, in the areas of behavior and solution modeling, specifically in topics as bullying, gang identification, peace building, framing solutions, positive reinforcement, citizenhip and anger management. This strategy assists in reducing	Officer drublaitus@ alpineso.com
	levels of juveniles entering the Juvenile Justice System.  Juvenile Hall - \$55,385	
	Juvenile Hall, and Private Residential Care Facility: To facilitate the detention of identified youth that are at risk to be left in the community and are in need of temporary or more permanent placement.	
	Restitution - \$10,000	
	Community Service and Restituion. A majority of youth who commit crimes resulting in loss to victims are not employed and are financially unable to pay back victim restituion. These identified youth will be able to participate in community service projects and reimbursed at a cost of \$8.00 per hour with monies collected to be distributed to the victim or victims.	
Amador	Ranch - \$27,646	Mark Bonini, Chief
	Amador County does not have a ranch facility. We plan to contract with such a facility to place possibly up to two offenders in such a facility.  Contract Services - \$13,000	mbonini@ amadorgov.org
	Funding in this area is proposed to be used for alcohol/drug, mental health and vocational services. Amador County Probation has been paying for alcohol/drug services and mental health services with prior years	

YOBG funds. We propose continuing to pay for these services. Amador County Probation plans to take offenders to professional vocational schools in our region to expose our offenders to schools that may not be mainstream education/colleges but do offer vocational education. It is our hope offenders will find such schools inspiring and even apply. We plan for offenders to tour campuses/schools, expose them to actual students and financial aid services as well as interview instructors. Amador County Probation plans to pay for all transportation costs and meals associated with these tours/visits.

#### Contract Services and Other Procurements - \$51,354

Funding in this area is proposed to be used for continued costs of the department case management system (CMS). Amador County had an archaic CMS and is now utilizing AutoMon for this service. Prior YOBG funds have been used to pay for the CMS. The contract is ongoing and we propose to continue to pay for this service with YOBG funds. Integrated into our CMS is an evidence based risk assessment. However, this tool does not assess risk. YOBG funds may be used to cover anticipated costs that may be required to integrate such an assessment into our CMS.

## **Equipment - \$22,000**

Equipment is needed for staff to access the CMS (computers) and assist with supervision of offenders (radios). Amador County is a rural county and many times backup is many miles away and we rely on the ability to communicate with all local law enforcement to assist when needed. Computers and radios do need to be replaced. As stated earlier in this section, Amador County is a rural county with no juvenile detention facility or group homes in our county. Additionally, local public transportation is inadequate. All placements, secure and non-secure, are located sometimes a great distance away from our county. Thus the need for vehicles to assist with getting juvenile offenders to and from court, placement, their homes as well as local services.

## Gang Intervention/Training - \$3,000

Amador County Probation may us YOBG dollars to send staff to training regarding gangs. It appears gangs have begun to appear in Amador County and we need to have the expertise to identify, confront and provide both education and intervention services to juveniles and their families to help combat this trend.

## Butte Family Counseling - \$66,000

We are requesting use of YOBG funding to contract for counseling services. The Licensed Clinical Social Worker would provide the below to youth detained at the juvenile detention facility.

- Provides assessment, treatment, counseling and case management to at-risk youth.
- Carries a caseload of individual clients and client groups who require intervention, testing, evaluation,

Ken Morgan, Assistant Chief Probation Office

kwmorgan@ buttecounty.net counseling and guidance.

- Screens and evaluates mentally ill persons and persons experiencing life stress; interviews clients to collect personal history; makes preliminary diagnosis for review by the Juvenile Court and the Butte County Probation Department.
- Provides casework services and implementation of treatment plans to at-risk wards of the court and their families.
- Provides personal and group therapy and counseling; develops and implements guidance, counseling and treatment plans.
- Teaches socialization and coping skills; advises wards and their families of community resources.
- Consults with professional staff members as needed to develop and implement treatment and guidance programs for individuals and groups.

#### **Electronic Monitoring - \$80,000**

Chief Probation Officers throughout the State of California recognize the importance of more effectively managing their offender populations. One method to manage offenders is through the use of electronic monitoring equipment, which provides twenty-four hours, seven days a week, monitoring, including a GPS option.

Some of the potential goals when using electronic monitoring include the following: provides offenders a highly structured supervision program within the community as an alternative to institutionalization, cost effectiveness, flexible sentencing alternative, allows for an immediate sanction, more intensive supervision, promotes community safety, and reduces offender recidivism.

Faced with budget cuts many departments have a limited number of staff dedicated to any one program. Per WIC section 841, electronic monitoring for juveniles requires a ratio of one staff to fifteen juveniles. The number of juveniles with the ability to use electronic monitoring directly correlates to the number of staff departments are able to allocate to the program.

We are requesting approval to hire a new Probation Officer to allow growth of electronic monitoring services. This service lowers populations in the Juvenile Hall, which has seen significant growth over the last couple of years with a varied daily population up to 40-60 wards. Furthermore, Butte County Probation is committed to expanding electronic monitoring services to make the community of Butte County safer and healthier for its residents.

## Risk/Needs Assessment - \$94,832

As State policy-makers shifted their focus to community-based corrections as a means to alleviate institutional capacity and budget pressures, probation departments were challenged to meet the needs of

offender populations. Research indicates implementing Evidence Based Practices can reduce offender recidivism. One such program is a complete system of offender risk and/or needs assessments.

Butte County Probation contracted with Assessments.com to develop, train staff, and maintain a complete system of ongoing risk screening and needs assessments. An Implementation Team (I-Team) was developed from juvenile staff, dedicated to oversight and coordination of the new system, by working directly with Assessments.com. Once implementation was achieved the I-Team began developing protocols related to how probation would utilize the tool in the juvenile unit, training of juvenile staff, using the need/risk assessment tool for juveniles, and managing the quality and validity of such assessments.

There are several primary goals of use of risk/assessment instruments. Such instruments will provide greater validity, structure and consistency to the assessment and decision making process in risk and needs assessment, efficiently allocate resources by targeting the most intensive/intrusive interventions to the most high-risk offenders according to their individual needs, effectively manage prevention services, and most importantly reduce offender recidivism.

We are requesting use of YOBG funding for the I-Team's partial salary and benefits and the annual maintenance fee associated with our risk/needs assessment tool.

#### Capital Improvements - \$269,960

In September of 2008 a comprehensive review on the existing CCTV system was conducted by SafirRosetti. It was determined that the existing CCTV system at the Butte County Juvenile Hall has inadequate capability to provide recorded CCTV system camera video to assist the Probation staff in assessing incidents within the detention facility, that video coverage was not available in the classrooms, gym and rec yard or parking areas, and the lack of zoom cameras made identification difficult in some locations. The Project consists of CCTV Camera System upgrades and related modifications to facility. Work includes, but is not limited to, demolition of existing security electronics equipment; installation of new security electronics equipment; installation of electrical conduit and wiring; and commissioning and testing of the work. This project involves significant work in an occupied detention facility. Contractor is required to maintain existing systems and equipment in operation except as specifically permitted by the owner's representative. We are requesting use of YOBG funding for this purpose.

We are requesting use of YOBG funding to upgrade and install concertina wire to fortify leisure areas at our facility. This would allow youth to participate in certain outdoor activities in areas that are currently not fully secured to prevent escape. Some areas of fencing have wide spaces of wire, while other areas of fencing lack wire altogether.

## After School Services - \$23,000

Northern Valley Catholic Social Service (NVCSS) will provide weekly services focusing on a range of subjects including substance use and abuse, social responsibility, cultural diversity, sex and health education, teen parenting and life skills. Groups will be provided to youth in Juvenile Hall after school during the week. NVCSS will engage in other activities as needed to build rapport and trust. NVCSS shall assert relationships with staff and juveniles. We are requesting use of YOBG funding in the amount of \$15,000 for this purpose.

Catalyst will facilitate weekly discussion groups at the Butte County Juvenile Hall which will focus on a variety of subjects such as: healthy and abusive dating relationships, communication skills, body image, self-esteem, relationships with family and friends, along with other related topics. Groups will consist of girls only in the Juvenile Hall. Catalyst will engage in other activities as needed to build rapport and trust. Catalyst shall assert relationships with staff and juveniles. We are requesting use of YOBG funding in the amount of \$8,000 for this purpose.

#### Calaveras

## Risk and/or Needs Assessment - \$5,000

The funds available through this block grant will be used to enhance our use of a validated risk/needs assessment. We have recently replaced Assessments.com with COMPAS, this evidence based assessment tool will allow us to determine the criminogenic needs of juvenile offenders in order to develop case plans.

We currently have approximately 75 juveniles on probation. We anticipate using the COMPAS tool to assess each one of them.

#### **Staff Training and Professional Services - \$3,000**

Funds available will be used for travel services related to training for deputies to insure they receive adequate training and other qualifications to do specific group facilitation and supervision of high risk offenders.

#### Staff Salaries/Benefits - \$101,624

Calaveras County has one program which includes many of the required components. Due to our small staff, rural setting, and low population, officers perform numerous tasks in the continuum of probation services. Funds available through this grant have been used to add an advanced journey level in the series of probation officers. The DPO III is the advanced journey level of the Probation Officer Series; incumbents in this class are responsible for providing lead direction, work coordination and training for other Deputy Probation Officers and support staff. Incumbents must have the ability to handle the more complex and sensitive assignments with a minimum of supervision. Positions in this class possess high levels of knowledge and proficiency in Probation assignments and may serve as specialists or consultants in particular programs or functions, incumbents are expected to assume supervisory duties in the absence of Probation Administration.

#### **Brenda Norris**

bnorris@ co.calaveras.ca.us

	Due to the position requiring three years full-time work experience equivalent to a Deputy Probation Officer II in Calaveras County, a higher pay scale is required to offset the responsibilities associated with this position. In addition, the higher pay scale is needed for retention and recruitment.  Office Expenses/ professional services - \$7,376  Funds from this grant will be used to purchase necessary office supplies and services.	
Colusa	Staff Salaries/Benefits - \$75,500  These funds will be used to offset the salary and benefits of two counselors. These individuals will facilitate Boys Council and Girls Circle Groups in all four school districts within the County. Any youth in these schools districts may participate.	Steve Bordin, Chief Probation Officer sbordin@ countyofcolusa.com
	They also will partner in providing two Anger Replacement Therapy (ART) sessions for identified probation youth. The probation youth will be identified as having anger issues through the PACT risk needs assessment tool.	county of colusin com
	Risk and or Needs Assessment - \$6,100  Professional Services represents the fee associated with annual licensing for the PACT risk needs assessment tool. Those youth identified through the Departments Business Rules as requiring a intake appointment will be assessed for risk to commit future crimes. The tool is also utilized to create case plans for all 602 Wards.	
	Equipment - \$23,400  Equipment represents the cost for replacing four juvenile officers' computers due to age and purchasing a new vehicle to allow the counselors transportation.	
Contra Costa	Other Secure/Semi-Secure Rehab Facility - \$1,919,405  The Youthful Offender Treatment Program (YOTP) is a secure 30-bed unit in the John A. Davis Juvenile Hall with programming specifically designed for the target population of male non-707(b) W&I chronic offenders for whom least restrictive services have been tried and failed. This population are those who can no longer be sent to DJJ pursuant to SB 81. All youth are committed to the program by the Superior Court of Contra Costa and may petition the Court to return to the community once completing three phases of the	Palminder Hernandez, Chief Deputy Probation Officer phernandez@ prob.cccounty.us

program (approximately 9 months) and will complete the final phase of the program in the community while on electronic monitoring. The youth's Passport for Success (aftercare plan) is developed when he enters the program and may include Life Skills, Aggression Replacement Therapy, Individual/Family Therapy, Parenting program, substance abuse treatment, and crime victim awareness. The assigned Deputy Probation Officer works with the youth and his family in the program and works to remove barriers to success including housing, Medi-Cal enrollment, vocational and educational goals.

#### Re-Entry or Aftercare Services - \$106,932

After completing Phases I though III of the Youthful Offender Treatment Program in the institutional setting, participants enter into Phase IV, which is the final phase to complete the program. Phase IV is intensive supervision within the community using the Passport to Success as a road map. Participants are returned home, placed with a relative, or referred to local County programs for transitional living. During Phase IV they spend a minimum of six months meeting regularly with their Probation Officer at home, school, or at work. The Probation Officer also meets with the participant's family. Phase IV includes 90 days on electronic monitoring, drug testing, job search, continued enrollment in high school or college, referrals to community resources, and youth are subject to all standard terms of Probation including search and seizure. The Probation Officer provides support and assists the participant in implementing the skills they have learned in the program. At the end of this time period, if the participant has been successful, he may be taken back to court for his case to be vacated or he may be transitioned to less restrictive supervision through Probation.

## **Del Norte**

# Juvenile Hall - \$53,080

This funding will be used for staff salaries needed to provide additional weekend group programming for our Juvenile Drug Court. These group programs will be provided for WIC 602 youth who have a drug court violation. The groups include ART and Matrix and will focus on Pro-Social Skill development. Funding for drug testing has been included for all participants.

## **Individual Mental Health Counseling - \$30,000**

This funding will be utilized to contract for licensed clinical providers for the most needy mental health cases of wards housed in the JH. This would include sex offenders and those wards with serious emotional disorders.

# Parenting Education - \$29,216

These funds will be utilized to contract for licensed clinical providers to provide parenting education for teen/transitional-age youth. Included is funding for vehicle usage and incentives to promote attendance and

Christine Oxford, Staff Services Manager

coxford@dnco.org

	participation. These incentives will include baby related items such as diapers, formula, and educational toys.  Risk and/or Needs Assessment - \$4,704  These funds will be used for the PACT needs and risk assessment tool. This tool has been adopted by the Northern California Probation Consortium for the determining the criminogenic needs of juvenile delinquents.	
El Dorado	Electronic Monitoring - \$5,000  The El Dorado County Probation Department currently operates electronic monitoring supervision programs. These programs would be made available to the youthful offender. The El Dorado County Probation Department contracts with G4S, Justice Services Inc, for radio frequency and alcohol use monitoring and equipment used for home, school, and work site contacts by Deputy Probation Officers assigned to this program. Additionally, the El Dorado County Probation Department contracts with ProTech Monitoring Inc., for GPS monitoring of the client's movements within the community. Deputy Probation Officers are responsible for supervision of these clients via computer tracking over the internet and by home, office, work site and other random contacts within the community. YOBG funding will be dedicated to these intensive supervision programs to contract for Professional Services to be made available to the appropriate youthful offender. The appropriate youthful offenders are those with non 707(b) offenses, but serious enough to have ultimately been considered for DJJ commitments.  Re-Entry of Aftercare Services - \$390,000  YOBG funding will fund up to four FTE Supervising Deputy Probation Officer - Institutions positions. These deputies would be responsible for formulating the reentry and aftercare plan in collaboration with a team of professionals who have worked closely with the minors while detained. During the minor's detention, he/she may have also been enrolled in an intensive ranch style program for high risk youth, and/or treated for substance abuse or participated in the Family Reunification Program. The aftercare plan would be completed prior to release for any minor committed to JH or JTC for thirty days (30) or more after disposition. Upon release, the minor would be under an intensive supervision program, involving multiple weekly contacts by the assigned field office Deputy Probation Officer who works in conjunction with the Deputy Probation Officer responsible for case manag	Stephen Heggen, Deputy Chief Probation Officer/ Superintendent steve.heggen@ edcgov.us

## Ranch - \$90,000

Regional Program and Placement networks:

The El Dorado County Probation Department currently contracts with Solano County to place youthful offenders in the Fouts Springs Youth Facility, located at PO Box 189 Stonyford, California 95979, operated in part by the Solano County Probation Department, 475 Union Ave. Fairfield, CA 94533 and Colusa County Probation Department, 532 Oak Street, Colusa, CA 95932. This program offers ranch services in a remote location and serves youthful offenders with a serious delinquent history or who pose a present public safety risk or those who have not been amenable to prior treatment efforts located within El Dorado County. The ranch program is available as a program for those minors who otherwise would be considered for DJJ placement. The ranch program is considered a viable alternative to the DJJ setting for those minors that have exhausted all local resources. The contract for placement in the Fouts Springs Youth Facility have been expanded to accommodate youthful offenders who have exhausted local resources, engaged in serious delinquent behavior, and or presented a risk to public safety. A placement in the Fouts Springs Youth Facility would also be based on the need for services not available within El Dorado County such as a ranch program in a remote setting.

#### Fresno

#### Camp - \$3,187,484

This program consists of 60 beds in our Commitment facility, of which 30 beds are the New Horizon program. The New Horizon Program is designed for males 14 to 18 years old who had the benefit of less restrictive commitment options or have committed an offense that could have resulted in a DJJ commitment. The program is generally a 365 day commitment utilitizing contracted services that include mental health and substance abuse counseling, aggressive behavior reduction therapy by using a cognitive learning model. The other 30 beds also receives the full range of services provided at the commitment facility by contracted services not paid for with YOBG funds. These include the cognitive learning model "Thinking for a Change." Contracted psychological services are also provided to analyze the "MAYSY-II" mental health screening tool and provide appropriate referrals and psychotherapy to minors within the Commitment facility. Monitored furlough are utililized to assist in the transition back into the community. Emphasis will be placed on ensuring the minors are placed in the most appropriate community based educational and vocational programs available that buils on the success of the minors custodial program. A designated Officer monitors custody behavior and develops a case plan that includes transition and aftercare services with an emphasis on family reunification.

# **Intensive Supervision - \$109,124**

This program consists of deputy probation officer that provides youthful offenders intensive supervision services. The caseload provides supervison for juvenile offenders considered to be at high risk of recidivism.

**Greg Reinke, Business Manager** 

greinke@ co.fresno.ca.us

	The probation officer for this caseload will screen clients by developing a case plan that assesses risks and needs. This is to ensure proper referral opportunities and reduce the risk of reoffending.	
Glenn	Intensive Probation Supervision - \$152,936	Rick Beatty
	Glenn County implemented the Youthful Offender Intensive Supervision Program (YOISP). The goal of this program is to identify those youth on probation who present the greatest likelihood for re-offense and probable commitment to the Department of Juvenile Justice in hopes of preventing this from happening. Youth are identified by having the PACT assessment administered by the field officer at the time of disposition.	rbeatty@ countyofglenn.net
	The YOBG funding pays for one full time Deputy Probation Officer, with the remaining services and supplies funding the placement of minors on electronic monitoring, urine testing, and the costs associated with the intensive supervision of minors assigned to the caseload. Professional services cover any other costs associated with the daily electronic monitoring fees for those wards enrolled in the program.	
Humboldt	Other Secure/Semi-Secure Rehab. Facility - \$218,353	Tim Toste
	The New Horizons program is an multi-disciplinary 6-month intensive treatment program provided within the secure environment of the 18-bed Northern California Regional Facility. The program is designed to improve the County's capacity to reduce juvenile crime by focusing on WIC 602 juvenile court wards with co-occurring mental health disorders, are at imminent risk of out of home placement, have a history of treatment failures in open residential settings, but whose adjudicated crimes do not meet the threshold for commitment to the State Division of Juvenile Justice.	ttoste@ co.humboldt.ca.us
	Treatment services include a combination of medication support, individual, group and family counseling, alcohol/drug assessment and counseling, skills development focused on anger management, the development of moral judgment, conflict resolution, victim awareness and independent living skills. The evidence-based Aggression Replacement Training and the MATRIX substance abuse treatment curriculum are used as the primary treatment modalities for the program. Individualized, strength-based caseplans are developed using the Family to Family Team Decision Making process followed by the integration of wraparound services to support the youth and family throughout the youth's re-entry to community care programming.	
Imperial	Day and Evening Treatment Program - \$307,623	Gloria Munoz, Juvenile Division
	On December 1, 2009, the Board of Supervisors approved a contract with Rite Track LLC to implement an Evening Learning Center in the city of El Centro, CA; our targeted population for the ELC are youth at risk	Manager
	of out-of- home placement and youth transitioning back from out-of-home placements. The ELC has been in	gloriamunoz@

place since December 21, 2009; operating Monday to Friday from 3:30 p.m. to 8:30 p.m. during high peek hours when minors have a higher propensity of committing new offenses. The ELC provides the following groups: Aggression Replacement Therapy Phoenix Gang Intervention, Cognitive Behavior Therapy i.e., Thinking for a Change, Cultural Enrichment, Healthy Relationships, Social Awareness and will be offering Moral Recognition Therapy. The second component of the ELC

is their Mentoring/Tracking program for probation youth transitioning back from Foster Care and also for youth on supervision exiting the system. Mentors work closely with the youth and their families during the transition period, thus reducing re-entry into Foster Care. Minors participating in the mentoring and tracking program have accessibility to mentors 24 hours a day, seven days a week. A risk/needs assessments is administered to every youth enrolled at the ELC by their staff. The ELC staff is trained in the use the PACT Risk/Needs Tool.

Funding for the ELC was obtained through YOBG Funding.

## Drug and Alcohol Counseling/Mental Health Diagnosis - \$40,092

Drug and Alcohol Counseling will be provided to youth detained in juvenile hall, who have been identified by juvenile hall staff as having a history of substance abuse. Counseling will be provided by a certified Drug/Alcohol counselor from Behavioral Health. Individual and group counseling sessions will be provided two hours a day four times a week. Additionally, a clinician, psychologist or psychiatrist (consistent with State Law) from Behavioral Health will access youth detained in juvenile hall to determine if they meet medical necessity or have been diagnosed with a mental health problem that requires treatment, medication support or case management services. The clinician will be available two to three times a week and the psychologist/psychiatrist once a week. A private office has been designated in juvenile hall for Behavioral Health to conduct these assessments and expedite the services to these youth during their stay. In order to ensure the continuum of care, juvenile hall staff, probation officers and Behavioral Health staff will refer youth to services provided in their cities upon their release. The probation officers supervising these youth will follow-up with the referrals to ensure that services are being rendered. It is estimated that approximately 250 youth who are detained in juvenile hall will be referred to Behavioral Health for screening/assessments.

# Inyo Other Direct Services - Courage to Change Program - \$4,000

YOBG funds were used in the past to implement an interactive educational program. YOBG funds will be used to continue to purchase the Courage To Change interactive journaling series. A collection of books, journals, and educational material administered by juvenile center staff to all minors detained at the juvenile center. The Courage series is an interactive Journal Series designed by The Change Companies. The Courage series is based on a solid research foundation using Evidence-based Underpinnings. The series is comprised of the following underpinnins:

1. Interactive Journaling

Mark Olsen

co.imperial.ca.us

molsen@ inyocounty.us

- 2. Transtheoretical Model of Change
- 3. Motivational Interviewing Principles
- 4. Cognitive-behavior Strategies

The Interactive Journaling Series includes

- 1. What got me here? Which explores how the youth's choices have resulted in their current situation. Methods are presented on how to make their time productive and beneficial.
- 2. Responsible Thinking. Which teaches minors the importance of understanding their thinking process. They learn about how their thoughts lead to how they feel and act.
- 3. My individual Change Plan. Which demonstrates how the stages and process of change can help participants achieve the goals set within their current program.

The Minors also learn to identify the Stages of Change as well as the ten processes that support change.

In addition, YOBG funds will be used to purchase the MEE (Motivational, Educational and Experimental) series and the KIDS (Keep It Direct and Simple) Series's from The Change Companies. These two series use thirty- six (36) different journals between them.

#### After School Services - \$15,000

The Juvenile Center has several after school programs in place that were started from YOBG funds in the past. YOBG funds will be used to make sure these programs continue. These programs include computer lab, bike repair program, a gardening program, and a crafts program. In addition, the Juvenile Center staff use a program called Power Source for group counseling sessions.

This year we plan to build a bigger and better greenhouse, one that will withstand the weather. We will also replenish our bike parts supplies and replace any needed equipment and tools. YOBG funds will also be used to purchase supplies for our craft program and any needed equipment. Our after school programs serve all minors detained in the juvenile center.

## Risk and/or Needs Assessment - \$10,000

Assessments.com. The PACT includes a substance abuse screening component as well as a case plan development and mangement component. In addition, the Juvenile Center will be utilizing Assessments.com DRAI (detention risk assessment instrument) to assess all minors booked in the Juvenile Center. YOBG funds will continue to be used to fund the annual license fee and any booster training needed. The DRAI will be administered to all minor's at intake to the juvenile center. The PACT pre-screen assessment will be administered to all minors referred to Probation. The PACT full assessment will be administered to all adjudicated minors who are referred to Probation for disposition.

## **Contract Services - \$55,000**

It is anticipated that YOBG funds will be used to contract with a private mental health provider to enhance mental health services at the Inyo County Juvenile Center. Under the contract the provider will provide the following services:

<u>Medication management</u> - the contractor will evaluate juveniles upon admission and when appropriate provide a referral for psychotropic medications. The contractor will monitor all juveniles on pyschotropic medications and provide progress reports.

<u>Intake Assessment/Management</u> - the contractor will complete an assessment upon intake to determine the mental health needs of newly admitted juveniles. Contractor will provide consultation to the Juvenile Center staff on an as needed basis regarding behavioral recommendations for juveniles with psychiatric diagnosis. Prior to discharge for the Juvenile Center, the contractor will consult with Juvenile Center Staff, Probation Officer, minor, and his/her parents regarding discharge planning recommendations.

<u>Parent Support Group</u> - contractor will conduct a parent support group to assist in maintaining the juvenile's gains and successes achieved at the Juvenile Center.

<u>In-Service Training</u> – the contractor will provide the Juvenile Center staff with basic behavior management techniques to assist with behavioral programming of juveniles.

#### **Juvenile Hall - \$11,700**

10% of the YOBG funds will be used for administrative overhead and salaries and benefits for the administration of all YOBG funded programs implemented in the Inyo County Juvenile Center.

## Staff Training/Professional Development - \$10,000

YOBG funds will be used specifically for the training of juvenile deputy probation officers. This would include payment to trainers, per diem costs, and travel expenses for officers to attend training classes out of the area. In addition, funds will be used to cover any enrollment fees or costs to bring trainers to the area. Juvenile staff will need to be trained in the provision and analysis of the proposed risk/needs assessment tools. Training will better help Officers and Juvenile Center staff match the risks and needs of offenders to the appropriate dispositional and case plan recommendations.

Training of juvenile staff will assist in providing enhanced program offerings. We anticipate greater integration of current programming into daily activities as well as the provision of new and enhanced services.

Summarily, we anticipate being able to accomplish improved outcomes for more difficult minors (while maintaining them in our own County) through focused and enhanced training of Juvenile Division staff.

## Other Direct Service - Long-Term Committment Program - \$10,000

Because Inyo County is so isolated and there are no group home placements within four (4) hours of our

community, we have not had a lot of success with placing serious offenders and hard-to-place Non 707(b)/PC 290.008 offenders in the past. In an effort to address this problem we have designed a pilot program within the Inyo County Juvenile Center for those minors who could not go home or were a danger to the community. YOBG funds will be used to support a new long-term commitment program that will address the needs of these types of youthful offenders. YOBG funds will be used to provide transportation for family members, provide drug/alcohol treatment, anger management, family counseling, and individual counseling outside of the facility, if needed. The program will have an incentive component to it. YOBG funds will be used to provide incentives to minor. In addition, YOBG funds will be used to provide the minor with any needed clothing, tools and/or equipment for a job placement program outside of the facility.

YOBG funding will allow for enhanced program offerings and treatment services. Our relatively small population of minors in long-term commitment at the center should allow for individualized case plan services matched to the risk/needs of each offender.

#### Kern Camp - \$700,677

The Crossroads Program is a secure residential institution with an operational capacity of 120 beds. It was created in order to provide a local institution option for juvenile male offenders, age 14-18, in lieu of a Division of Juvenile Justice commitment. The rehabilitative function of the Kern Crossroads Facility relies on a program design that includes discipline, education, work experience, vocational training, athletics, group living and a Mental Health component to address the counseling needs of the minors. Wards work one-half day and attend school one-half day in an educational program individualized to the needs of each ward. Intensive physical exercise is a key component of the program. The Crossroads Facility Program is one year in length with a furlough depending on performance in the program. The in custody portion of the commitment is a three tiered, 12, 24 or 36 week program. YOBG Funding will be used for 20 of the 120 bed capacity. To supervise 20 beds the staffing ratio will consist of two Juvenile Corrections Officer III's and five Juvenile Corrections Officer II's.

# Other Secure/Semi-Secure Rehab Facility - \$958,186

The Furlough Treatment and Rehabilitation program is a short term in-custody program geared exclusively towards male offenders on Aftercare furlough. The minors are committed to the program for up to thirty days in custody. The emphasis of the program is holding minors accountable for their delinquent behavior and to assist them in their rehabilitation. The use of journaling, self reflection, family interaction, and self assessment are some tools the minors use to not only prevent a return to criminal activity, but to assist them with their family, social, and educational components of their lives. Activities the minors participate in also include individual therapeutic sessions, stress management, life and social skills, Alcoholic and Narcotic Anonymous classes, and frequent education components presented by volunteers and mentors. Additionally, the minors participate in daily recreation, social, and educational activities.

Kathy L. Lemon

LemonK@ co.kern.ca.us Once released from custody, the minors return to the Aftercare Unit where they are supervised and as a continuum of care they are offered on site, out of custody, services by mental health staff. Continual ongoing services are in the best interest of the minors as we strive to prevent their return to delinquency and assist them in becoming model citizens of the community.

## Day Treatment Program - \$1,197,446

The Bridges Career and Development Academy is a day treatment program and school site providing multidimensional counseling, education services, job development, and community supervision to "high risk" juvenile offenders between the ages of 16 through 19. The estimated number of youth served on an annual basis is 228. The population is comprised of minors who have been released from the Division of Juvenile Justice and Kern County commitment programs as well as minors assessed as "high risk" to reoffend. The length of the program is eight to twelve months in duration. The wards are supervised by Deputy Probation Officers who serve as "Resource Officers" ensuring that orders of the Court are met and moving the ward toward the completion of high school and employment. In order to insure that the ward is accomplishing the goals set forth in his/her individual case plan, cases are staffed on a weekly basis. In addition to both Probation Officers and Juvenile Correctional Officers, the school site is staffed with mental health therapists who are supervised by a board certified child psychiatrist, school teachers, teacher's aides, transitional counselor, math and California High School Exit Examination preparation tutors, and a job developer. On site counseling services offer crisis intervention, Matrix, and Aggressive Replacement Treatment.

# **Individual Mental Health Counseling - \$457,468**

Mental Health services are being provided to minors who have been Court ordered to serve a commitment in one of two separate in-custody commitment programs, Pathways Academy and Camp Erwin Owen. In Pathways Academy one part-time Mental Health Therapist and one Recovery Specialist provides individual and group treatment for the female wards housed in this facility. The wards are typically 14-18 years of age and serve approximately 12-18 weeks in custody.

At Camp Erwin Owen two Mental Health Case Managers and two Licensed Therapists provide individual and group treatment for the male wards housed in this facility. Camp Erwin Owen is a 125 bed forestry camp for male offenders ages 14-18. The program is approximately nine months in length with wards typically spending up to 24 weeks in custody, followed by a period of time on furlough.

The Mental Health services provided by the YOBG funded staff in both programs also include Aggression Replacement Training (ART), anger management, substance abuse, parenting, domestic violence counseling, and individual and family sessions.

The Department is requesting one Deputy Probation Officer to supervise a newly created High Risk caseload. With the return of several DJJ parolees and to engage a progressively worse gang problem, the Probation Department is proposing a high risk caseload. This position will concentrate on the most seriously criminal Juvenile Offenders. It is anticipated this caseload will include repeat offenders, validated gang members, sex offenders and violent mental health cases. The focus will be enforcement of Court orders and protection of the public. This Officer would work closely with the Gang Task Force and local law enforcement and actively engage the caseload in the Community. This Officer will frequently work nights and weekends and will work in tandem with Law enforcement when possible.

The creation of this caseload will also be in accordance with a "Best practices" approach by the Department where resources and programs will be targeted towards those youth assessed as medium to high risk, and are deemed amenable to treatment by a validated risk assessment tool. This caseload will be for those minor's who are assessed as extreme high risk and therefore are highly unlikely to respond to treatment. The Officer assigned to this caseload will need to receive advanced in house training for his or her protection and will be drawn from only the most experienced Officers.

#### Other: Juvenile Transport Officer - \$68,785

The Kings County Probation Department has an increased need for an additional Transport Officer to assist the one already assigned to our Institution. The one assigned transport Officer is unable to accommodate the increase in Transportation responsibilities. There are several reasons for this including, expanding number of direct files to adult Court, and the absence of the Department of Juvenile Facilities (formerly CYA) as a viable sentencing option, the move of most of our youth to the Academy and the increased work load of Probation Officers. This additional Transport Officer will allow the safe and secure transfer of minors to and from Court, Medical appointments, State Prison or DJF if necessary and free Deputy Probation Officers to perform their primary duties.

It is felt this job could best be done by a Juvenile Correctional Officer to join the one JCO already assigned to this vital duty. The cost of this position will be offset with funds from the Youthful Offender Block Grant. The grant calls for Counties "in expending the Youthful Offender Block Grant allocation, must provide all necessary services related to the custody and parole of the offenders".

## Aftercare or Re-entry Services - \$88,722

Last year the Probation Department had one Deputy Probation Officer position funded through the YOBG grant to perform and combination of duties including transportation, supervision of Deferred Entry of Judgment cases and early releases from custody. We are requesting continued funding of this position; however, we will be adjusting the duties to include transitional duties to minors exiting custody. This

# Daniel.Beair@co.kings.ca.us

Officer will ensure a seamless transition for the minor in the areas of education, mental health or Substance abuse counseling and will meet with the parents prior to the minor being released from custody. This will allow the minor and their families to begin their rehabilitative program while still in custody. They will also handle morning cite-outs and write detention reports for new bookings at the Juvenile Hall. This Officer will also investigate and refer in-custody crimes (assaults, vandalism, etc.) to the Kings County Sheriffs office. They will conduct re-entry services with recently released minors and their families to ensure the previously established case plans are being complied with. Once a minor and his family have stabilized, the case would be transferred to a permanent Probation Officer.

#### Risk and Needs Assessment - \$91,700

The Kings County Probation Department will be purchasing a validated risk and needs assessment tool through Assessments.com. The Probation Department has not implemented a validated assessment tool and as we transition to an evidence based Supervision philosophy, it is vital we have the assessment tool in place prior to any change in supervisory practice.

## **Staff Training and Professional Development - \$10,000**

As the Probation Department is committed to implementing a "Best Practices" approach to Probation Supervision, the staff will need to be trained on evidence based models of treatment. Additionally, as Evidence based programs are lacking in kings County, we will need to train "in-house" facilitators to teach programs such as Aggression Replacement Therapy (ART). The Probation Staff will also need to be trained in Motivational Interviewing (MI) techniques and will require as yet to be determined supplementary training.

#### Lake Ranch - \$42,000

Probation has contracted with the Bar-O-Boys Ranch in Del Norte County for a ranch placement bed dedicated to this County; the amount shown above is dedicated to this contract. This intervention is a valuable alternative that provides a controlled environment with a rehabilitation focus. The Youthful Offender Deputy Probation Officer ("YODPO") will coordinate with the Department's placement officers to ensure the youth's case plan is maintained and to prepare the youth to return to Lake County and/or to a less restrictive placement. The YODPO will continue to work with the youth on his/her caseload regardless of where they are placed. The YODPO will either visit as soon as possible after such placement or coordinate with the assigned placement officer, to maintain continuity of care and to reinforce the intensive supervision relationship. As detailed above, the YODPO will convene a Pre-Release Team meeting for youth placed at the Bar-O-Boys Ranch to ensure a successful transition back to the community and/or to less-restrictive placement. This approach has been highly effective with Lake County youth.

**Roxey Smith** 

roxeys@ co.lake.ca.us

#### **Intensive Probation Supervision - \$99,744**

Direct services comprise largest component of Lake County's YOBG program: the Youthful Offender Intensive Supervision Program (the "YOISP"), offering both supervision and rehabilitation. Services are provided by a full-time Youth Offender Deputy Probation Officer ("YODPO"). The YODPO will be dedicated to youth assessed as being at enhanced risk of serious offenses and high-level placements, including placement at DJJ. Probation pays a licensing fee (\$5,000) to use PACT to assess each youth's criminogenic needs, at least twice during his/her participation in the YOISP

The YODPO will provide intensive supervision, tailoring services to each youth's circumstances. Options include: reduced caseload limited to 30 at any time; field supervision; home visits; school site contacts; telephone contacts; office visits; attendance at special events important to the youth; and case-managed linkages to other services and positive alternative activities. The YODPO will convene a pre-release team meeting, with the youth, agency staff, and other stakeholders (family, et al.) involved with each youth to review the youth's probation conditions, set-up post-release appointments and referrals, and document the youth's Re-Entry Plan. When the meeting ends, the youth has a clear Plan and a support network in place. The youth's school is prepared to enroll the youth, including in special education or other services. The YOISP complements Lake County's only JJCPA program, Project Return, which serves lower-risk youth who are at risk of, or in, placement. YOISP graduates may transition to Project Return for continuing support.

#### Other/Administrative Overhead - \$24,900

Probation will allocate 15% of the YOBG funds to administrative overhead to provide clerical support for YOISP activities, including data collection (# served, demographics, PACT results, services provided, days in YOISP, outcomes, etc.), data entry, database management, report preparation, and other YOBG-related records and communications.

## Lassen Anger Management Counseling/Treatment - \$30,000

The Lassen County Probation department is looking to establish a working relationship with Wright Educational Services to provide an anger management program to our juvenile offender population. This program would not only be available to those minors on court ordered probation, but also those youth who are referred to probation for status offenses. The intent of the program is to ultimately be an additional preventative tool along with Alcohol and Drugs services, and other mental health needs. The goal in providing specific anger management services is to prevent those youth in need of services recommitting crimes.

## Risk and/or Needs Assessment - \$30,000

Letha Martin, Chief Probation Officer

lmartin@ co.lassen.ca.us The Lassen County Probation Department is looking to maintain its contract for the juvenile risks and needs assessment tool, PACT, with Assessments.com. The Lassen County Probation Department is currently a member of the Northern California Probation Consortium. As a member of the consortium, Lassen County contracts with the lead agency, Shasta County, to use the PACT assessment tool. This tool is very beneficial to all counties not only for the cost savings, but the invaluable communication between counties. Funding under this expenditure would also include any additional training required for the use of PACT.

## Other - Upgrade CASE Management Environment - \$57.000

Upon the initial YOBG allocation, the Lassen County Probation Department requested that a portion of that funding to used to upgrade the department case management system. Although that funding is available for our upcoming upgrade, the department is now working towards moving our current internal case management system environment to a hosted Direct environment with our current vendor. The department is currently working with the vendor on the requirements of the county and vendor for a successful migration to a hosted environment. Although there is a large start up cost to the upgrade and migration to hosted environment, in the long term, there is a cost savings to the department in terms of having the county's IT department maintain internal servers to operate the case management system.

#### Los Angeles

#### Risk and Needs Assessments - \$347,000

Probation proposes to continue the current risk and needs assessment and case planning in residential treatment (camps) as implemented in FY 2007-2008 JJDP to identify high risk/high needs minors who will be appropriate for Camp Onizuka, by utilizing 2 dedicated assessment Deputy Probation Officers (DPOs) and 1 dedicated DMH MSW at the Camp Assessment Unit (CAU). These two-tiered assessments will assist in identifying appropriate youthful offender dispositions, programs, goals and re-entry plans, and includes the use of a validated risk assessment instrument, the Los Angeles Risk and Resiliency Checkup (LARRC). Assessment information will be compiled by partner agencies and interested parties, at which time a Multi-Disciplinary Team (MDT) meeting will be conducted prior to the minors transfer to Camp Onizuka. Participants in this MDT include the minor, parents, Probation staff, Los Angeles County Office of Education (LACOE) personnel, and Department of Mental Health (DMH) staff. A resulting case plan will be developed and approved by the minor and his parents and will be available for the Probation case worker upon minors arrival at Camp Onizuka. Other assessment information (for example, MAISY-II, STAR academic testing, DMH Substance Abuse Screening) may be used to augment the LARRC when available and applicable.

# Camp - \$19,516,438

Depending on profile and needs, some minors participating in the YOBG program will be housed at either

Mark Garcia, Probation Director

mark.garcia@ probation.lacounty. gov Camp Ellison Onizuka (CEO); at Camp Glenn Rockey (CGR); at Camp Joseph Scott(CJS); and at Camp David Gonzalez(CDG).

Camp Onizuka will offer enhanced services including increased mental health services, substance abuse treatment, FFP/ART, enhanced case management, vocational training, and transition planning. YOBG will also be used to mitigate curtailments and maintain operations at CGR, CJS, and CDG, thereby allowing these camps to remain open and providing housing, case management, small group interventions, behavior management program, mental health services, education services, parent resource center, and transition planning to approximately 560 minors annually. Additionally, a LARRC assessment and resulting case plan will be provided to each minor prior to camp placement. At Camp Gonzalez, the Department will leverage and support a Community Based Organization (CBO) that will provide services including but not limited to: Educational Assessment, ILP development, Transition planning for education or vocational education in community, college/vocational school financial aid application, tutoring/literacy/mentoring.

#### Aftercare and Re-Entry Services - \$2,203,000

Probation will enhance Phase I of the Camp Community Transition Program (CCTP) model by implementing the new Camp Community Transition Assessment and Case Planning Unit. This unit will consist of 1SDPO, 7 DPO II's, and 1 ITC who will initiate the reentry process ninety (90) days prior to camp release from camp, with emphasis on minors released from Camp Onizuka, and will serve as a single-pointof-entry and will address the following: Need for more timely home assessments/caregiver involvement; Need for cross-systems assessment/information sharing with camp DPO, LACOE, LAUSD, DMH, etc.; Need for more time for education transition support for camp youth/care giver; Need for additional lead time for case planning that will result in individualized case plans that address and target risk factors and extend treatment efforts from the camp to the community. In addition, the Department will enhance community capacity by leveraging and supporting Community Based Organizations (CBO) that emphasize the following services, including but not limited to: tutoring, anger management, vocational training, job readiness skills, substance abuse treatment and counseling; mental health treatment, and home-based family centered services. Training provided will include EBP, Strength-Based Case Management, Family Engagement, Social Learning Model, Home Assessment, MI, CCP.

# **Program Administration and Evaluation - \$297,000**

In order to ensure that the entire program is operating efficiently, that minors are receiving the services outlined in the JJDP, and that the YOBG award is being used in a fiscally prudent manner, the Department will dedicate specific operations, fiscal, and program evaluation staff to oversee all of the various aspects of the program, including programmatic, financial, and program monitoring and evaluation.

	We have dedicated 2 Deputy Probation Officers assigned to deal with our youth ordered into the Court Day School Program and also with youth from the Correctional Camp Aftercare. We have also dedicated a Probation Technician to deal with target at risk youth populations i.e. informal probation and deferred entry of Judgment cases (DEJ). Additionally, we created a Juvenile Detention Transport Officer position that is assigned to the Juvenile Detention Facility/Correctional Camp and works with all at risk youth. Finally, we pay .50% of a full time mental health clinician assigned to the Correctional Camp who also assists at the Court Day School Program periodically, to provide individual and group therapy.  Risk and/or Needs Assessments - \$47,000  We are in the middle of negotiating a contract with Assessments.Com to acquire validated risk/needs assessment tools as well as detention assessments and caseplans. We are part of a Central Region Consortium which was spearheaded by Fresno, Madera and Merced Counties. This contract would also include the following and development of the test to exist in Evidenced Provide and Provide at ERDD with at the state of the test to exist in Evidenced Provides (ERD) with at	Deputy Chief sstoeckel@ madera-county.com
	include staff training and development/use of the tools to assist in Evidenced Based Practices (EBP) with at risk/target youth.  Day/Evening Treatment Program - \$40,000  We are anticipating working on opening a Day Reporting/Treatment Program that will target our 16-19 year old population. We will be partnering initially with the Adult Division as the majority of the initial funding will likely come from start-up monies derived from SB 678 and also through offender pay. However, we would like to utilize funds from YOBG to expand on a juvenile only program which will include electronic monitoring. The program will likely begin with a contract through Behavioral Interventions (BI).	
Marin	Alcohol and Drug Treatment - \$320,000  Family Connections is a drug and alcohol treatment program for youth and families referred to the juvenile justice system in Marin County. Family Connections uses the evidence-based treatment model known as Multi-Dimensional Family Therapy (MDFT), and has been in operation for the past 3 years through Title II grant funding. Although MDFT is an appropriate intervention for any child who is experiencing difficulty in their lives due to substance abuse, the Marin County Probation Department utilizes this intervention primarily with youth determined to be at high risk for recidivism.  Aggression Replacement Training - \$83,370  The Probation Department has trained 10 of its staff in ART and has been delivering this service to youth at	Kevin Lynch, Probation Analyst klynch@ co.marin.ca.us
	both the Juvenile Hall and the local continuation school site for nearly 3 years. The Department strongly supports the use of ART with its high risk population, and will attempt to implement the program at sites that	

can bring the intervention to youth at risk for gang activity.

Beginning in 2010, the Department is piloting an effort to expand the use of ART to other sites, primarily mainstream schools with youth on probation. The difficulty is that probation staff conducting these sessions in the community need relief from their primary tasks in order to be able to continue this effort. YOBG funding for this effort will be used to back-fill DPO staff who are trained as ART facilitators, and to provide administrative support for the significant paper work associated with administering ART.

The "other funds" refers to half of the "CalGrip" grant, which has assisted the Department in the expansion of ART.

## Functional Family Therapy (FFT) – \$95,000

Programs of Responsive Treatment and Linkages, or PORTAL, is a mental health program operated by the Probation Department. It includes 4 Mental Health Practitioners, and 1 Mental Health Supervisor, and uses Functional Family Therapy to serve youth and families referred to the juvenile justice system in Marin County. PORTAL has been the primary mental health program utilized for youth at high risk for recidivism, and it has been helpful in reducing the Department's need for out of home care.

#### **Restorative Justice - \$38,792**

The Probation Department has operated a Victim Offender Reconciliation Program (VORP) through JJCPA funding since JJCPA's inception. This program offers an opportunity for delinquents and their victims to meet in a mediated forum in the hopes that both will benefit from the experience. YOBG funds will provide dedicated administrative support to staff facilitating the mediations.

## Risk and Needs Instrument - \$101,250

The probation Department will use YOBG funding to purchase an automated risk/needs instrument through Assessments.Com. the Department has chosen to use the PACT system, and will also purchase the Detention Risk Assessment Instrument (DRAI) training. This instrument will be used with all youth entering the juvenile justice system, but there will be particular emphasis on youth at high risk for recidivism. This program will allow deputy probation officer staff to conduct thorough assessments of high risk youth, and to create case plans that will address criminogenic needs.

#### Mariposa

# Risk and/or Needs Assessment - \$25,000

Mariposa County has no current Evidence Based Assessment Program in use at this time to assess both the level of supervision a minor may need and the minor's risk for recidivism in the community. Mariposa

## Gail A. Neal, Chief Probation Officer

gneal@

County seeks to move toward a more empirical evidence based supervision of minors. By using an assessment program that utilizes careful research and data, Mariposa County can best allocate its time, energies and finances by identifying minors who are a high risk to themselves and the community. The plan includes purchasing an assessment program from Assessments.com. The cost of the assessment program includes the model cost, set-up and configuration. Staff will then be trained in the implementation, use and customization of the program.

Each minor who comes in contact with Mariposa County Probation would be assessed at the onset of his or her case to determine the likelihood of future violations, compliance with probation terms and level of care needed to ensure rehabilitation.

#### **Intensive Probation Supervision - \$80,284**

Mariposa County plans on developing an intensive caseload that includes minors who have been assessed as high risk upon intake. Additionally the caseload will also include minors who show a high propensity for failure on regular supervision and minors how have failed previous placement programs. Minors who are currently in placement facilities and detention facilities would also be included in this caseload to assure their rehabilitation and reunification with their family unit and general society.

Funds from the Youthful Offender Block Grant would be used to retain a probation officer who would be assigned to supervise this intensive caseload. This officer would supervise these minors on almost daily basis to remind them to stay out of trouble, off drugs, away from negative influences and in school. In addition funds will be used to assist the probation officer in providing long term electronic monitoring, anger regression program and more intensive drug and alcohol services, in addition to the current services provided by the county's drug and alcohol program when needed to ensure rehabilitation.

## Other - \$11,716

Mariposa County will have some overhead expenses that accompany the intensive caseload paid out of the Youthful Offender Block Grant. These expenses include the use of a county vehicle and the fuel and insurance for that vehicle. The vehicle will be used to visit these minors in their home or at their school. A cell phone for communication will be purchased so that the intensive caseload officer can be available to the minor's parents and rehabilitation partners at all times.

Mariposa County will ensure that the intensive caseload supervising officer will receive the best in evidence based practice training by paying for this training from the Youthful Offender Block Grant.

Mariposa County will have some fixed assets such as officer equipment, chairs, filing cabinets as part of its intensive caseload. There will also be other office expenses as part of this caseload that will be included in the normal flow of an office.

Finally, Mariposa County will ensure that the intensive caseload officer will participate in organizations that will ensure that he or she will be aware of the latest advances in evidence based practices. Mariposa County will ensure this by paying the dues and membership fees in these organizations.

mariposacounty.

Mendocino	Intensive Supervision - \$137,572  This Program will continue to use YOBG funding for one full time Deputy Probation Officer II to supervise an intensive supervision caseload of Spanish speaking juvenile probationers. Several of these juvenile probationers are considered a part of our gang caseload and are included in the statistics reported through the JICPA Rural Gang Unit. In addition, this Probation Officer provides assistance with interpreting for other Juvenile Division Probation Officers to ensure accurate communication between the juvenile, their family, the Court and the Probation Officer supervising the case.  Services and supplies include office supplies, equipment maintenance, law enforcement supplies, drug testing supplies, local mileage, non-STC training, communication expense, general liability insurance, rent, utilities and other operating expenses and are calculated as a percentage of base salaries charged to this program.  Risk and/or Needs Assessment - \$45,225  The Probation Department implemented the PACT assessment in 2009-10. An assessment is completed at disposition for all probationers. During our first year of using the PACT, it became apparent that data collection and data entry related to the assessment is very time consuming and the Probation Officers were spending many hours on these tasks that would otherwise have been spent delivering direct services to juvenile probationers. It is anticipated that the Department will process 180 assessments in 2010-11. This funding will be used to fund one .5 FTE Legal Secretary to assist with data collection, data entry, case plans, and other clerical assistance related to the assessment process.  Services and supplies include office supplies, equipment maintenance, law enforcement supplies, drug testing supplies, local mileage, non-STC training, communication expense, general liability insurance, rent, utilities and other operating expenses and are calculated as a percentage of base salaries charged to this program.	Heidi Dunham, Administrative Services Manager dunhamh@ co.mendocino.ca.us
Merced	Day/Evening Treatment Program - \$988,330  Day Reporting Center – The Probation Department has contracted with Behavioral Interventions to operate a comprehensive multi-service day reporting center. Because youthful offenders can be up to age 21, the day reporting center will include an adult and a juvenile day reporting center. Both components will provide a continuum of intensive supervision, monitoring, treatment, educational services and other evidence based programming to participants. Offenders motivation to practice pro-social, crime-free behavior and ultimately achieve successful community reintegration will be key. Each participant will be assessed with a validated	Jeff Kettering jkettering@ co.merced.ca.us

	risk and needs assessment tool. An individual behavior change plan will be developed based on the results of the assessment. The plan will address risk, needs, treatment principles and target identified criminogenic needs.	
Modoc	Contract Services - \$58,400  Modoc County does not have a juvenile hall and must contract with Lassen, Trinity, and Siskiyou Counties for juvenile hall placements. Placements are usually short-term, consistent with the need for public safety and the needs of the youth. Placement in the hall can also be used as a sanction by the Delinquency Prevention and Treatment team and the court for negative behavior. MCPD will use YOBG funds to augment juvenile hall services to Modoc County youth placed in a hall, such as 24-hour monitoring, needed medications and/or medical care.  Staff Salaries and Benefits - \$28,056  Due to the Recession and severe budget cuts, particularly in the Modoc County General Fund, MCPD is facing possible lay-offs in 2010/2011. The county has received a federal grant that will pay the salary of 1 PO through December, 2010. There will not be sufficient money in the budget to cover the full salary of that PO through June, 2011, unless we use the YOBG funds. MCPD has 2 Juvenile Probation Officers, 1 Chief, 1 assistant Chief and an office support staff person.  Overtime for On-Call Staff - \$23,500  Due to the Recession and severe budget cuts, particularly in the Modoc County General Fund, MCPD is facing possible lay-offs in 2010/2011. In order to ensure funding to keep the 2 POs, we will be augmenting the Overtime for On-Call line item with YOBG funds. All staff are on-call 24 hours and must respond to LE and emergencies.  Transitional Living Services - \$7,100  MCPD contracts with T.E.A.C.H., Inc. for ILP, Transitional Living Services, and a Community Work Service program as part of the Delinquency Prevention and Treatment Court, our collaborative justice program for first-time wards. This program provides ILP and transitional living services to youth who have not been in foster care and are not eligible for the Federal program. The Community Work Service program is for all probation youth and youth from Juvenile Traffic Court who are assigned CWS hours. The program develops sites, provides supervi	Elias Fernandez, Jr., Chief Probation Officer  Ifernandez@ co.modoc.ca.us
Mono	Juvenile Hall - \$40,675	Beverlee Bryant,

	Mono County does not have a full-service juvenile hall. For those youth requiring detention/commitment to juvenile hall, they are housed at either Trinity County or Inyo County juvenile hall. The contracted price is \$95. per day. YOBG funds will be used to pay for housing those youths who are committed as a graduated sanction for their offenses. Monies are budgeted to cover purchasing 1 bed per day for the year with an additional \$6,000 to cover miscellaneous medical needs that may arise. (Medical expenses are charged directly to Mono County and are not provided in the daily rate).  365 bed days X \$95. per day = \$34,675. Misc. medical expenses = 6,000 TOTAL BUDGETED CATEGORY = \$40,675.  Risk and Needs Assessment - \$51,051  Mono County is joining the Central Region Consortium to regionally purchase a risk/needs assessment tool through Assessments.com. The cost of the tool is being shared among the members of the Consortium based upon each county's identified user needs. Mono County's cost for the 1st year is \$41,152. This cost includes set-up, implementation and staff training in the use of the tool.  To date, Mono County has not used an assessment tool. With the implementation of an assessment program, we will be able to identify the specific needs of our juvenile population. This will then be the stepping stone to begin implementing evidence based programs that more accurately address our population's needs with the goal of reducing repeated criminal behavior.  YOBG funds will be used to cover 10% of a probation officer's salary and benefits to administer the tool. We will administer the risk/needs assessment to all youth referred under WIC602. This will determine not only the level of probation supervision but also the type of services needed to be provided for the youth to successfully terminate probation.	Chief Probation Officer  bbryant@ mono.ca.gov
Monterey	Juvenile Hall - \$359,496  YOBG funds the salary and benefits of 4 Juvenile Institutions Officers assigned to Juvenile Hall (JH).  Population at JH has increased as a result of DJJ Realignment  Camp - \$694,499	Marisa Fiori, Management Analyst III fiorim@ co.monterey.ca.us
	YOBG funds the salary and benefits of 4 Juvenile Institutions Officers assigned to the Youth Center (YC). It also funds the services of a Psychiatric Social Worker II from Children's Behavioral Health who provides counseling services. Population at YC has increased as a result of DJJ Realignment, as non-707 (b) offenders	

	previously committed to CYA are now committed (and sometimes recommitted) to the Youth Center.	
Napa	Intensive Probation Supervision - \$148,608	Tani Williams
	The purpose of the Napa County Probation Intensive Supervision Services Program is to enhance rehabilitative treatment programs and services offered by Probation to high risk youthful offenders residing in the community and/or returning to the community from group homes or camp. One full time Deputy Probation Officer is dedicated to this caseload and is responsible for monitoring very high risk youth who will receive intensive supervision. A .25 position is dedicated to a Deputy Probation Officer who is responsible for supervising a caseload of high risk youth re-entering the community from camp.	tani.williams@ countyofnapa.org
	Day or Evening Treatment Program - \$207,972	
	The Evening Reporting Center (ERC) serves as a community based alternative to detention and provides supervision of non-violent offenders with highly structured and well supervised group activities during high risk periods. One Deputy Probation Officer (DPO) is dedicated to coordinate ERC activities and to supervise youth while they are in attendance in ERC. The ERC DPO reports to the assigned DPO's of youth who participate in ERC and communicates and conferences with the assigned DPO's regarding the youths progress in ERC.	
	The purpose of the ERC is to:	
	1) provide youth who are repeatedly in violation of their court orders with an alternative to incarceration; 2) reduce the number of low risk offenders from being placed in juvenile hall as a sanction; 3) reduce the likelihood of re-arrest and allow youth to remain in their homes; and 4) provide additional services to youth at risk of re-offending.	
	The probation officer will coordinate services with community based counseling agencies to provide Evidence Based Practices (EBP) programming and cognitive behavior groups which will target: education, substance abuse, anger management, gang awareness, and life skills to youth on formal probation. Additionally, youth may be ordered by the court to be placed on Electronic Monitoring Program (EMP) when these youth are released to return home from Juvenile Hall.	
	Pro-Social Skills Training - \$83,005	
	Napa County probation officers have been trained to be cognitive behavior facilitators who run groups that target criminogenic factors. These programs focus on changing antisocial attitudes, feelings and peer associations and include training in self control and self management. A .75 position is dedicated to a Cognitive Behavior Coordinator who is responsible for coordinating cognitive behavior groups; facilitating	

	as anitive habaviar arrange and maintaining a data has for callection of information for the grown as of	
	cognitive behavior groups; and maintaining a data base for collection of information for the purpose of annual reporting and quality assurance.	
Nevada	Other secure/semi-secure rehab facility - \$50,000	Mike Dent
	Contract bed space with Fouts Springs Youth Camp and Humboldt Counties New Horizons program. The Fouts Springs program is to provide alternative custody solutions for those male youth who have exhausted local remedies and have a history of running from a group home setting. This is to provide an alternative to juvenile hall commitment or stays.  The Humboldt New Horizons program is for those minors who have a history of failed placements and have a diagnosed mental health issue. This provides a secure setting with intensive behavioral health interventions with the idea of stabilizing the minor on their medications and treatment program.	mike.dent@ co.nevada.ca.us
	Alcohol and Drug treatment - \$29,280	
	This funding is used to contract with a local substance abuse and alcohol counseling service to provide in custody group and individual drug and alcohol counseling. For assessed minors there is an aftercare (post release from custody) program. Primary counseling is for in custody juveniles at the juvenile hall to receive drug / alcohol counseling irrespective of their detention status (whether they are committed or not).	
	Gender specific programming for girls - \$32,394	
	Funding is for a part time Group Supervisor salary to run a Girls Circle program within the juvenile hall.	
	Gender specific programming for boys - \$32,394	
	Funding for partial salary of Group Supervisor to run Boys Council in juvenile hall.	
	Intensive probation supervision - \$10,539	
	This is a blended funding utilizing YOBG, JJCPA and Safe Schools / Healthy Students grant funding to provide an on campus high school Probation Officer and a Middle school / junior high school on campus Probation Officer. The middle school Probation Officer also works with identified at risk of probation services youth. The high school Probation Officer works as part of a team with contracted behavioral health providers and case managers to provide comprehensive family and minor needed services. This blended funding funds 2 FTE Deputy Probation Officer's on at the high schools and one at elementary / middle schools.	
	Pro-social skills training - \$25,000	

	This is a contracted with a community provider for youth to participate in a Pro-social skills program run in the juvenile hall. This provider also provides wraparound services in the community so many of the youth are able to partcipate with the same instructors post release.  Risk and/or needs assessment - \$7,500  This funding is used to pay for a contract in the Northern California Probation Consortium (NCPC) and resulting master contract with Assessments. com for use of the Positive Achievement Change Tool assessment instrument. This allows for evidence based validated assessments to be administered on all the youth coming through the probation department for accurate placement in needed services and development	
Orange	of needed services for those youth indicated.  Camp - \$5,106,435	Sean Barry, Chief
	The PRIDE Program was specifically designed to house wards in a secure setting who receive lengthy commitments due to the seriousness or high level of sophistication of their offending behavior. Many of these wards would have previously been candidates for commitment to the DJJ as non 707(b) offenders.  The Youth Leadership Academy is designed to house older wards who have a high level of need for transition and reentry services.  Wards in both programs are assigned to a unit correctional officer, participate in a tiered level system, receive drug and alcohol counseling from outside providers, and attend a comprehensive academic program. Furthermore, the PRIDE minors have the opportunity to participate in Pro-Social Skills Training (ART©), tattoo removal, and job skills training through the Puppies and Wards Program. The YLA program utilizes Thinking for a Change as its cognitive restructuring model. Additionally, staff in both programs facilitate a wide variety of group programs including sports leagues, work crews and life skills classes. Throughout their stay in these programs, minors can earn furloughs that focus on reestablishing familial relationship and other reentry services. DPO's are specifically assigned to the program wards to provide transitional re-entry services that begin in custody and intensive supervision upon release.  The YOGB funds dedicated to these two programs provides for the staff and facilities costs to operate our Youth Leadership Academy as well as one unit within our Juvenile Hall. The professional services dollars provided counseling services to the wards in these programs.	Deputy Probation Officer  Sean.barry@prob. ocgov.com
	Home on Probation - \$1,774,956	
	The Juvenile Court Work Program provides an alternative to incarceration for appropriate offenders. Wards	

on the JCWP are held accountable for their criminal or violational behavior through structured work on the

weekends while maintaining prosocial activities during the week. Typically, a juvenile will serve 20 eighthour days (10 weekends) on a work crew.

The Accountability Commitment Program provides intensive supervision / re-entry services for appropriate wards released early from custody commitments. All participants in the program are supervised utilizing electronic monitoring equipment. This allows for these minors to be served in a community based setting and return to their homes in the evening.

The program is a collaborative effort between the Probation Department and Orange County Department of Education. Wards participate in the on site program five days a week from 7 a.m. to 5 p.m., and on weekends they participate in work crews. They receive academic instruction in the morning and participate in life skill programming in the afternoons. Wards are assigned on work crews to do weed abatement, graffiti removal, and other projects benefiting the community. DPO's are specifically assigned to this program to assist participants while holding them accountable for complying with the rules of the program.

The YOBG funds dedicated to these programs offset the staffing costs to operate both the work program as well as the ACP program. In addition, there are some dollars set aside to offset the costs of electronic monitoring and associated S&S costs.

#### Placer

#### **Intensive Probation Services - \$150,000**

The Placer County Juvenile Justice Development Plan will provide a variety of services to transition deferred DJJ commitments into the community. Detention assessments, risk needs assessments and case plans will be utilized to determine appropriate levels of supervision services. Services may include intensive supervision, direct interventions coinciding with wraparound services, family driven facilitation meetings, job placement, mentoring, transitional living, and/or placement services, which may include housing and employment related skill building. Additional services provided to minors and families may include counseling, drug and alcohol treatment and non-traditional educational settings designed to enhance learning opportunities for minors who are at risk.

In order to provide these services while minimizing future out of home placements and DJJ commitments, probation officers will work directly with social workers, child advocate/support counselors and participate in Individualized Education plans. Youthful Offender Block Grant funds will be utilized to fund portions of five deputy probation officers directly assigned to the services provided.

# Camps - \$450,000

Placer County will utilize secure and semi-secure ranch and camp placements specializing in mental health and substance abuse treatment, independent living skills and vocation training. Locating and managing these placements will present a greater proportionate need for staff time and county resources including planned

Karen M. Lund, Juvenile Probation Division Manager

kmlund@ placer.ca.gov and unplanned travel to and from distant localities.

The salaries and benefits item reflect additional staff necessary to not only secure and manage placements but also to conduct visits and work with families, employers, and community based organizations to support the offender's successful transition from placement to the community. Youthful Offender Block Grant funds will be utilized to fund portions of three deputy probation officers providing supervision over minors committed to ranch and camp programs.

#### **Plumas**

#### **Juvenile Hall - \$89,896**

Plumas County has experienced an increase of youth with serious mental health disorders or behavior issues that contribute to their criminality. Some of these youth require confinement in a secure facility, not only for their own safety but also for the safety of the community. These youth usually require a longer period of confinement, usually a minimum of six months, than the lower risk population; thus, they are detained in a juvenile hall facility that is able to meet their health, therapeutic and educational needs. Stabilization of the youth can begin during this time period while a reintegration plan is devised with both county agencies and CBOs, so when the youth is returned to the community his/her continuing treatment and supervision plan is in place.

#### Direct Services - \$155,260

The Plumas County Probation Department in conjunction with the Plumas County Mental Health Department entered into an agreement several years ago to provide community youth with counseling services using JJCPA funds, both as intervention and prevention measures. A comprehensive mental health evaluation will be conducted by a Ph.D., when needed. In addition, Girls Circle was initiated in 2009/2010 as a means of providing these same services at a lower level. It is the intent of the Probation Department to begin a Boys Council during the 2010/2011 school year, which will provide the same level of intervention as the Girls Circle. These programs are open to 600 W&I offenders and juveniles at risk to enter the Juvenile Justice system. These programs are provided on the County's school campuses and the target population is junior high (ages 11-13) and high school students (ages 14-17). Two trained Probation Assistants (PA's) are utilized in the operation of these programs. The goal of these programs is to improve social skills and academic performance while reducing antisocial behavior. Additionally, a PA will be utilized to reimplement the Probation Department's athletic program, the goal of which is to promote healthier choices for juvenile offenders.

Plumas County is a nonprovider of substance abuse counseling. As stated in the original YOBG application, the intent of the Probation Department was to contract with a private counselor to provide these services. It is the hope that option will become viable in the near future; thus, this application includes funding for that service under Professional Services.

## Shirley Bresciani, Fiscal Officer

shirleybresciani@ countyofplumas. com

#### **Direct Services - \$10,000**

Plumas County reimplemented a program of Electronic Monitoring for juveniles during 2009/2010. As Plumas County does not have its own juvenile hall facility, juveniles are transported to various counties for detention; including Trinity, Lassen, Shasta, Tehama, Nevada and Glenn. Transporting these juveniles back and forth to court from these distances increases the risk of accidents, particularly in the winter months. With the implementation of the electronic monitoring program, several juveniles requiring a higher level of supervision but who do not pose a threat to the community are placed in this program while remaining in their homes. This allows for the expediency of assessments and services to be initiated, thereby potentially reducing the risk of out-of-home placement.

#### Capacity Building/Maintenance Activities - \$28,988

Plumas County is part of the Northern California Probation Consortium (NCPC). Staff training (2 Probation Officers), Program Administration costs and software license fees through Allvest Information Services, Inc., dba Assessments.com, is required for the ongoing implementation of the PACT risk/needs assessment tool for 602 W&I juvenile offenders. This assessment tool is used to determine the criminogenic needs of the juvenile to ensure the appropriate services and level of supervision are provided in hopes of reducing recidivism.

## Capacity Building/Maintenance Activities - \$37,590

A half-time Fiscal Officer will be hired and responsible for maintaining statistical and financial data for this grant. Additionally, this person will be assigned various duties to assist the Probation Officers and Probation Assistants assigned to tasks involving this grant.

#### Riverside

## Other: Riverside County Probation Department's Youthful Offender Program - \$5,211,575

In September 2007, the Riverside County Probation Department's Youthful Offender Program (YOP) was developed in response to realignment of Non-707(b) offenders. YOP is a treatment program to service youth locally that would have gone to the Department of Juvenile Justice. The goals of YOP are to provide individualized treatment programming for high-risk youth in order to reduce recidivism and facilitate the youth's reentry into their community. The Juvenile Justice Development Plan submitted in 2008 has been modified slightly incorporating best practice and "what works".

YOP is divided into three phases to assess, treat, monitor and guide the high-risk youth throughout their placement and re-entry into the community. Phase I includes an Assessment Unit producing an individualized treatment case plan to guide the youth and treatment team through completion of all three

## **Chris Wright**

chwright@ rcprob.us

	phases. Phase II further develops the youth's educational/vocational skills while continuing to work with the families/guardians to prepare for re-entry into the community. Phase III is comprehensive aftercare that starts during treatment programming and follows the youth through reintegration into the community.  Since September 2007 (program's inception), approximately 211 youthful offenders have benefited from the services of the YOP and an estimated 100-110 youth will participate in 2010-2011.	
Sacramento	Other: Evidence Based Practices Implementation and Support - \$1,051,385  The Sacramento County Probation Department began aligning its business practices with Evidence Based Practices (EBP) and principles approximately six years ago and has been consistently working to successfully embed EBP throughout all Probation operations. YOBG will fund 1.0 Supervising Probation Officer, 1.0 Senior Probation Officer, 3.0 Deputy Probation Officers and 1.0 Administrative Services Officer Ito further this mission. The Senior Probation Officer will be assigned to Juvenile Field and will administer the Positive Achievement Change Tool (PACT) assessment using motivational interviewing techniques. The PACT is a risk and needs assessment tool used to determine each offender's risk to re-offend and assist in the development of a case plan targeting the offender's individual needs. The 3.0 Deputy Probation Officers will be charged with assessing service providers and develop and/or enhance programs with evidence based curricula where needed. Data collection and evaluation of evidence based programs will be the responsibility of the Administrative Services Officer I.  Family Counseling - \$861,418  YOBG will support the Juvenile Mental Health (MH) Unit by funding 1.0 Sr. Deputy Probation Officer and 3.0 Deputy Probation Officers and the treatment provider contract. In collaboration with the River Oak Center for Children, and the County Department of Health and Human Services, the MH Unit will work to provide youth with diagnosable mental health disorders a comprehensive evaluation, evidence-based multisystemic therapy (MST) services, and intensive community supervision. MST offers a focused, short-term approach to working with children, their families and community organizations to address severe emotional disturbances and teaches children, school officials, family members and peers to identify and address factors leading to problem behaviors. It focuses on improving the family's capacity to overcome the known causes of delinquency a	Catherine York, Administrative Services Officer II  YorkC@SacCounty .net
	Staff Training/Professional Development - \$604,648	

YOBG will fund 4.0 Senior Deputy Probation Officers that will serve as the Department-wide, Evidence Based Practices (EBP) Training Unit. The EBP Training Unit will facilitate evidence based intervention classes as well as provide support for Department divisions including Field Services, Juvenile Institutions, Placement as well as community based organizations providing evidence based services to probationers. The centralized training unit will allow flexibility to enhance probation services across the juvenile and adult systems of care. Officers will be trained to facilitate multiple evidence based interventions and maintain compliance with all certification requirements for the curricula. Officers assigned to the training until will also be utilized to provide fidelity monitoring of evidence based interventions, a key component in the Department's Continuous Quality Improvement Protocols.

#### **Intensive Probation Supervision - \$882,078**

YOBG will fund 2.0 Senior Deputy Probation Officers and 4.0 Deputy Probation Officers who will provide intensive probation supervision to high-risk and/or moderate high-risk juvenile offenders in the community at a 1:25 caseload ratio. All minors will be assessed using the Positive Achievement Change Tool (PACT) to determine the level of risk for assignment to the intensive caseloads. Officers will develop a case plan, complete referrals to evidence based programs, and provide progress reports to the Court regarding the status of the juveniles on their caseloads. Offender competency and accountability will be emphasized through ensuring offenders complete evidence based programming, are attending school or work, paying victim restitution, and following orders of the Court.

# Other: Supervision of juvenile offenders committed to a placement program by the Juvenile Delinquency Court - \$955,837

The Placement Division has the responsibility for the supervision of juvenile offenders that have been committed to an out-of-home placement program by the Juvenile Delinquency Court. The Probation Department is charged with facilitating appropriate placement of minors in group homes, residential treatment centers and/or with foster family agencies and programs out of State. Placement minors are among the most difficult population of offenders to manage and supervision of placement youth requires a high level of expertise and knowledge. YOBG will fund 7.0 Deputy Probation Officers to supervise these placement youth. It is anticipated that the Sacramento County Boys Ranch (SCBR), a secured 24-hour commitment facility designed for older, more sophisticated male wards with a history of serious or extensive delinquent behavior, will close as a result of severe budget reductions in Sacramento County for Fiscal Year 2010-11. It is likely many of the minors who would have been committed to SCBR will require an out-of- State placement facility due to Department of Juvenile Facility (DJF) restrictions, and offenders' sophistication and criminogenic risks and needs.

Hollister Youth Alliance - A Community Based Organization has committed to providing after care and reentry services. This agency will provide probation referred youth and families with ongoing weekly or biweekly case management, and ongoing monthly Multi-Disciplinary Team (MDT) meetings utilizing a team approach for alignment of youth case plan and coordination of services to provide best opportunity for achievement of identified goals.

Contractor, with the approval of the Chief Probation Officer, shall schedule a minimum of 26 educational groups incorporating life skills conducted by a Social Worker, a leadership development retreat, and a graduation ceremony for those successfully completing the program.

#### Parent Education - \$7,909

A probation officer currently supervising intensive caseloads has been certified in Redirecting Children's Behavior by the International Network for Children and Families. A second officer will be certified to serve the Spanish speaking monolingual population. Parent education classes are taught to parents of minors who are in custody, in out-of-home placement or at risk of being removed from home. Parents learn tips on using logical consequences, setting limits & achieving peaceful resolution to conflicts.

YOBG funds will be used to pay for a portion of the probation officers time for certification, program preparation and parent instruction. The Probation Department will hold 5 parenting courses during the 2010-2011 Fiscal Year. Classes will run one hour, once a week for a period of six (6) weeks.

## Life/Independent Living Skills Training/Education - \$7,819

YOBG funds will be used to pay for a portion of 2 probation officers time for program preparation and instruction. The Probation Department will hold 2 Abuelos Programs during the 2010-2011 Fiscal Year. The Abuelos Program will run one hour, once a week for a period of 24 weeks.

## **Recreational Activities - \$6,772**

The San Benito County Probation Department teamed up with Gold's Gym by implementing this health and fitness program. Base on our experiences and research, regular exposure to a criminal lifestyle and isolation from pro-social associates and activities are a factor contributing towards delinquency in youth. Youth Fit promotes healthy nutrition, physical well being, leadership skills and an overall healthy way of living. Officers train the minors in proper use of cardio, free weight and gym equipment. Each fitness program is tailored to the needs of the minor and each minor will be required to track their progress via daily journaling.

YOBG funds will be used to pay for a portion of the probation officer's time. The program will run twice a

# **Probation Officer III**

yleon@cosb.us

	week and will include one (1) probation officers whom will provide training and health education instruction to juvenile wards between the ages of 12-17 that are at risk of removal from their home and/or have been determined to be gang members or affiliates.	
San Bernardino	Other Secure/Semi Secure Rehab Facility - \$4,780,812	D. Scott Frymire
bernardino	The Gateway program is a secure treatment facility, created in response to the passage of SB81, to house minors who have committed non-707(b) offenses who can no longer be committed to the Department of Juvenile Justice. The program has a 44 bed capacity.  Phase I - assessments, establishing the treatment plan, orientation to the program and structure and the beginning of cognitive programming.  Phase II - job skills development, completion of education, continuing of education (trade, vocational, college courses) job placement and family reunification.  Programming components include: assessment, education, medical and vision treatment, psychiatric services, psychological intervention, social intervention, Matrix substance abuse program, Aggression Replacement Training, Phoenix Curriculum gang intervention, employment preparation and placement, Arise (parenting), mental health, youth council, and Regional Occupational Program. The professional aspects of the programs are funded with YOBG funds and other components, such as Phoenix Curriculum, are supported through additional sources.  The San Bernardino County Superintendent of Schools provides education services: GED/High school diploma, placement testing, life skills, computer skills, college preparation and college enrollment, Individual Special Education testing and services, library on-grounds, literacy program at CSUSB.  Home on Probation - \$4,002,637  The High Risk Juvenile Supervision units are focused on community safety and protection. The population to be served is comprised of the most sophisticated, criminalistic minors who are at high risk to reoffend, based upon the administration of the COMPAS assessment. Technical violations are responded to and cognitive restructuring is offered via referrals to services. High-level intervention will include searches, drug testing, frequent home calls and collateral contacts, and referrals to community based programs. Specialized caseloads within this unit will include gender-responsive and sex offender casel	dsfrymire@ prob.sbcounty.gov

San	Diego

### Juvenile Hall - \$4,893,481

The County of San Diego Probation Youthful Offender Unit detention program will continue to provide custody, programming, coordination and oversight of services to ensure the needs of participant youth are met. The East Mesa Juvenile Detention Facility will utilize up to three units for male wards. Female wards will continue to participate at the Kearny Mesa Juvenile Detention Facility. Assessments are conducted to measure participants' levels of alcohol and drug involvement, risk and resiliency, literacy, educational level, and competencies. Individual case plans will be developed and YOU participants will be monitored for compliance. Re-entry planning by the multi-disciplinary team will be an integral part of services to determine housing, educational, and vocational needs upon release to the community.

Probation Staff: 2 Supervising POs, 2 Sr POs, 9 CDPOII, 20 CDPO1, 2 Correctional Counsels, 1 Records Clerk.

#### **Home on Probation - \$1,371,533**

Upon participants release to the community, County of San Diego Probation supervision will begin. The youth will be assigned Probation Officers who will aid in the transition from detention, which will include frequent visits with the probationers and referrals to community-based mental health and alcohol and drug treatment programs, continuing education, and job readiness programs. Probationers' participation in these programs will be monitored for compliance with case plans and court orders.

Probation will provide transition specialist services. The specialist will serve as a technical resource to Youthful Offender Unit staff, develop and maintain collaborative networks, establish protocols for transitioning youth to the community, and provide data on youth's progress.

Re-entry services will continue. Probation Officers, Alcohol and Drug Specialists, and community-based organizations will work together to provide resources for participants, aiding them to become productive members of the community.

Probation staff: 1 Supervising PO, 2 Sr POs, 5 DPOs, 2 Alcohol and Drug Specialists, 1 Probation Aide.

### Vocational Training - \$1,350,044

San Diego Probation will have contracts with County Office of Education for vocational and work readiness training. This training will improve youth's chances for being productive and law abiding members of the community and promote their advancement toward independence and self sufficiency. The vocational program will provide the following training: Microsoft Office, including Word, Power Point, Outlook, Excel, and Access; graphics, culinary, and laundry Regional Occupational Programs; and literacy assessments and

### Dan DeLeon, Probation Director

Dan.Deleon@ sdcounty.ca.gov instruction. The work readiness program consists of training workshops that include job search techniques; portfolios of resumes, job applications, references, and cover letters; financial literacy in budgeting, checking accounts, and credit; and career development. Additional services are information on industry requirements for education, work experience, required job skills, career opportunities, and life skills; referrals to workforce programs and other community resources.

Probation will also continue to contract with community-based organizations to provide cognitive and behavioral training, literacy training, and mentoring. Educational groups will include aggression replacement training, victim impact/awareness, violence prevention, gang influence, and gender specific training. These services will augment the vocational and work readiness skills.

### Staff Training/Professional Development - \$15,000

The goal of San Diego Probation's training program is to raise and maintain levels of staff competency while carrying out the department's mission. Youthful Offender Unit (YOU) staff will attend training in areas such as gangs, substance abuse, motivational interviewing, officer safety, and crisis management. Probation will also plan trainings to educate all collaborative partners about YOU program components. In addition the Alcohol and Drug Specialists will attend training to enhance their skills in educating offenders about substance abuse and to improve staff skills in individual and family counseling. Participation in local and state conferences, seminars, and workshops will be encouraged to keep officers informed of the most current and promising best practices in juvenile justice.

# **Equipment - \$88,000**

It is proposed by County of San Diego Probation to purchase various equipment to improve Probation staff training opportunities, communications, safety, and supervision capacities. Examples of equipment/supplies are easels, flip charts, proxima, TV/DVD for training and presentations, Event Sound System for special programs and events, lap tops, Video teleconferencing, computer stands for vehicles, portable projection screens, bullet proof vests, lapel microphones, collapsible batons, GPS, breathalyzers, binoculars, encrypted hand held radios, and auto window tinting.

On going Information Technology associated costs for many of the items are included in the budget.

Other equipment will be utilized for Youthful Offender Unit participant incentives, such as individual DVD players, Wii game system, ping pong table, air hockey table, foos ball table, and CD players. Incentives are to provide the youth with positive feedback for compliance with case plan goals and court ordered conditions of probation.

San

<b>- 10</b>			•			
- 4	ra	m		~	^	•
١.	11					ш

#### **Individual Mental Health Counseling - \$200,000**

San Francisco Juvenile Probation (JPD) is partnering with the San Francisco Department of Public Health (DPH) to fund two on-site clinical social workers at Log Cabin Ranch (LCR). The two clinicians are responsible for developing and overseeing clinical case plans and for providing individual counseling and support for residents.

Consistent with the new program model at LCR, the staff clinicians work closely with counseling staff to evaluate each child's progress and readiness to transition back to the community. As JPD expands the population at LCR, it is expected that the level of clinical support will also increase. In FY 2010/2011 JPD is working with DPH to add a clinical supervisor position to the LCR team to provide additional supervisorial and program support. The clinical supervisor will manage the two social workers and will oversee all of the therapeutic programming and clinical training for staff.

JPD is also exploring how its partnership with DPH may also fund a substance abuse treatment program. JPD and DPH are working now to identify the most appropriate program model (staff vs. contracted services), and a new program is expected to begin in the next fiscal year.

### **Electronic Monitoring - \$50,000**

JPD contracts with Leaders in Community Alternatives (LCA) to provide electronic monitoring and GPS services to pre and post adjudicated youth. Electronic monitoring allows JPD to release youth to their homes and the community prior to their disposition. In addition, these services provide additional monitoring support for youth transitioning to the community from Log Cabin Ranch. The utilization of both GPS and electronic monitoring allows JPD to provide "step down" services to LCR youth transitioning back to the community.

#### **Vocational Training - \$200,000**

SFJPD contracts with the San Francisco Conservation Corps to provide comprehensive job readiness and vocational education programs to LCR residents. SFCC coordinates with the San Francisco Unified School District to provide project based learning opportunities for LCR residents that are reinforced in the classroom. Through SFCC, Log Cabin Ranch residents work together to complete projects that are focused on the environment and sustainability, and are introduced to the "green" collar job sector.

In the coming year, SFCC will expand its program to work with an additional group of youth. Projects will be focused around the design and completion of a permanent garden and outdoor classroom area including the construction of a tool shed with a living roof, planter boxes, and a large outdoor table and chairs. In addition, the groups will plant a large number of fruit and shade trees, seasonal vegetable crops, and will

Director of Administrative Services

allison.magee@ sfgov.org work with gravel, stones, and other materials to finish the garden area.

Youth graduating from LCR will have an opportunity to continue their work with SFCC through SF RAMP, a citywide workforce education program geared at high risk youth including those exiting the juvenile justice system. Participants take part in a rigorous 6-week training program and then are placed in transitional jobs or a skill-focused training program.

### Staff Training/Development - \$100,000

JPD has contracted with the Missouri Youth Services Institute (MYSI) to replicate the Missouri Model at Log Cabin Ranch. The Missouri Model is a national best practice for the operation of detention and camp facilities. In implementing the Missouri Model, JPD is shifting from a compliance based model to one of self reflection and group process. JPD conducted its initial trainings last year, and expects to continue with staff training and coaching throughout next year.

In addition to the MYSI training, JPD will provide intensive training to LCR staff on group process and interaction and on the principles of Aggression Replacement Therapy (ART). ART is an evidence-based cognitive behavioral intervention that focuses on social skills, anger control training and moral reasoning. Such trainings are part of JPD's ongoing effort to increase the capacity of Log Cabin Ranch counselors to engage in practices that have demonstrated to improve outcomes for youth.

# Staff Salaries and Benefits - \$646,377

JPD has funded the following positions with YOBG revenue: Assistant Director, LCR; Senior Counselor, LCR; LCR Counselor (4); and one Probation Officer. Of a total of 30 FTEs at LCR, 8 or 26% are funded with YOBG funds.

In the coming year, JPD will add two counselors to allow the population to increase to a second group of youth. In its pilot year, JPD limited operations to one group of youth to ensure adequate planning and training time for staff. JPD expects to continue to expand LCR's population to an additional group per year until the facility reaches its capacity of 50 youth. At that time, further assessment will be conducted to determine the need for capital work to allow additional residents.

# Materials and Supplies - \$58,031

Materials and Supplies will fund items associated with the LCR dorm renovation and program expansion including new furniture, bedding, and learning materials.

San Joaquin County Probation Department has implemented a validated risk/nneds assessment instrument (PACT) for all youth entering the Juvenile Justice System. The results of the PACT aid in identifying appropriate dispositions, treatment referrals to evidence based programs, and developing re-entry plans for those youth returning home after detention in Juvenile Hall, the Camp, or out-of-home placement. Criminogenic needs are identified, assessed, and prioritized to allow probation officers to make informed decisions. Youth are scored on their risk-to-reoffend, and resources are focused on the moderate-high to high risk youth in an effort to reduce future ciminality and recidivism by utilizing evidenced based practices.

All youth booked into Juvenile Hall are assessed using the Detention Risk Assessment Instrument (DRAI), a validated assessment tool, used to make a determination as to whether the youth should remain detained or be released from custody pending their court proceedings.

The results of these validated risk/need assessment instruments are used to complete mandated Title IV-E case plans that target each youth's individual criminogenic needs. Youth are regularly reassessed and case plans are accordingly modified.

YOBG funds one Probation Unit Supervisor, two Probation Officer III's, four Probation Officer I/II's, and two Senior Office Assistants.

### Cognitive Behavioral Therapy - \$360,743

The Youth Advocacy Unit is primarily responsible for facilitating various Cognitive Behavioral Therapy (CBT) groups throughout Juvenile Hall and Camp Peterson. The CBT groups that are being facilitated by the Youth Advocacy Unit and co-facilitated by the Juvenile Detention Officers are: Aggression Replacement Training, Thinking For a Change, Moving On, Courage to Change, Orientation, Advanced Practice, Relapse Prevention, Aftercare, CBT Initial, and CBT Ongoing. The Youth Advocacy Unit is also responsible for coordinating with community based organizations other activities that occur in Juvenile Hall and Camp Peterson such as: Beyond Please and Thank You, Girl Scouts, Nutrition Classes, Life Skills, Religious Programming, Victim Awareness, Gang Intervention, and Special Programs.

As youth transition out of Juvenile Hall and/or Camp Peterson, a transitional plan will be developed to continue the delivery of services. Youth out of custody will be referred to targeted interventions based on their individual criminogenic needs. A coordinated effort between Probation officers and community based organizations will be established to provide CBT groups to the youth, ensuring a seamless delivery of services.

YOBG will fund one Probation Officer III, one Juvenile Detention Unit Supervisor, and provide funds to pay for consulting, training, and facilitating CBT groups.

## James, Assistant Chief Probation Officer

sjames@sjgov.org

#### Home on Probation - \$715,664

The County Supervision Unit will supervise juveniles who score moderate high to high risk on the PACT, as well as those placed on informal or diversion by the Court. The probation officers provide delinquency prevention, crisis intervention, and supervision services. These officers are responsible for reassessing youth and making corresponding changes to the case plan. Officers monitor compliance with the case plan and conditions of probation, and file violations of probation when necessary. The officers will make referrals to CBT groups, which may be facilitated by the probation officers.

A probation officer will supervise youth who are participating in the Youthful Offender Vocational Education Program, which assists youth in obtaining their high school diploma or G.E.D while learning vocational skills, life skills, and job placement upon completion of the program. The youth will receive monetary incentives at various stages of program completion to afford them the opportunity to become self-sufficient. This officer will also supervise a small caseload of females wards and make appropriate referrals to gender responsive programs and services.

YOBG will fund one Probation Unit Supervisor, three Probation Officer III's, two Probation Officer II's, six cellular telephones, three vehicles, and incentives and bus passes for the Vocational Education Program.

# Re-Entry of Aftercare Services - \$218,907

Many youth who have previously been removed from parental custody and committed to out-of-home placement return to the community. Previously, these youth were provided few services as typically most were over the age of eighteen. The Probation Department recognizes that it is critical for these youth and their families to receive supportive transitional services, close supervision, and coordinated case management in order for them to successfully reintegrate back into the community. These youth, along with other high-risk youth, may be placed in the Family Visions program and receive wraparound services. A validated risk and needs assessment tool will be utilized in developing the reentry plan and referrals will be made to Cognitive Behavioral Therapy groups, which may be facilitated by the probation officers.

Due to the high-risk nature of these youth, each intensive supervision caseload will not exceed 30 youth. The probation officer will make weekly face-to-face contacts with these high risk youth. These contacts may be in conjunction with home visits, school visits, treatment provider meetings, family success team meetings, School Attendance Review Boards, and Individualized Educational Plan Meetings.

YOBG will fund one Probation Officer III, one Probation Officer II, two vehicles, and two cellular telephones.

### Camp - \$144,851

The San Joaquin County Probation Department, with the assistance of the School of Criminal Justice at the University of Cincinnati, has revised the existing Camp program and created the Camp Peterson program, which is a secure, intensive high fidelity, evidence-based treatment program for moderate to high-risk youth. Camp Peterson will provide a therapeutic environment where youth are taught the attitudes and skills necessary for a pro-social lifestyle. Youth who participate in Camp Peterson will gain knowledge of how to think and behave differently by learning and practicing the pro-social values, attitudes, and skills essential for crime-free living.

The program will be based on a Cognitive-Behavioral Therapy (CBT) model with a focus on targeting criminogenic risk factors through cognitive restructuring and skill acquisition. Youth will participate in structured CBT groups, and individual and family interventions. All Camp Peterson staff will be expected to deliver treatment services to youth. The dosage will vary by risk level so that higher risk youth get more intensive and longer treatment. The length of the program will be based on the youth's risk and needs, as well as progress in treatment and will last between nine and twelve months.

YOBG will fund a Probation Unit Supervisor, Camp graduation ceremonies, a vehicle, and a cellular telephone.

#### San Mateo

### **Juvenile Hall - \$251,360**

The Probation Department will use YOBG funds to provide additional staff time to supervise youth with serious offenses who will be housed in the long-term and segregation units of Juvenile Hall. These are youth who may have in past years been sent to Department of Juvenile Justice facilities. Many of the youth have serious mental health issues or aggression that require suicide watch or separate time for large muscle activity. In addition, YOBG funds will be used for personal care supplies for these youth. (The column "other funds" contains the total funds for the operation of the Juvenile Hall since expenses for the long-term and segregation units are not tracked separately.)

# Camp - \$506,511

The Probation Department will use YOBG funds in support of of young men at Camp Glenwood. These are youth with dispositions for serious and/or violent offenses. YOBG funds will be used to pay for staff salaries and benefits. In addition, the Probation Department will use a portion of the funds to send youth to the Fouts Springs Youth Facility, which is operated by Colusa and Solano Counties.

### **Individual Mental Health Counseling - \$539,515**

The Probation Department will use YOBG funds to support mental health services in the community and at

Sharon Jones, Management Analyst III

sjones@ co.sanmateo.ca.us Juvenile Hall, Camp Glenwood, and the Margaret J. Kemp Camp for Girls. First, 1.8 FTE of Marriage and Family Therapists from County Behavioral Health and Recovery Services will provide crisis and transitional services for youth in the long-term and segregation units of Juvenile Hall. These are youth with serious and/or violent offenses. In addition, YOBG funds will provide 0.5 FTE of County Marriage and Family Therapist hours for young men at Camp Glenwood. Many of these youth have dispositions of six months or more for serious offenses. YOBG funds will also be used to provide individual counseling by two community-based organizations for girls at Camp Kemp (Youth and Family Enrichment Services and Rape Trauma Services). Some JJCPA funds will be used for crisis and transitional services at two community-based organizations (El Centro de Libertad and the Cleo Elau Center) for youth in the community.

### **Mentoring - \$91,200**

The Probation Department will use YOBG funds to contract with Fresh Lifelines for Youth to provide legal education and mentoring for youth in facilities and in the community. Youth will receive a 12-week legal education course and some will receive mentoring services during their transition from Camp Glenwood for boys to the community.

#### **Recreational Activities - \$108,125**

The Probation Department will use YOBG funds to support the services of two community-based organizations: the Art of Yoga Project and the Mind Body Awareness Project. The Art of Yoga provides a yoga, mindfulness, art, and writing program four days per week at the Margaret J. Kemp Camp for Girls. The curriculum has been designed specifically for girls in the juvenile justice system. The Art of Yoga also provides a yoga class one day per week on the girls' unit in Juvenile Hall. The Mind Body Awareness Project provides a mindfulness and meditation program at Camp Glenwood and in four units of Juvenile Hall using a curriculum developed specifically for boys in the juvenile justice system.

#### Re-entry or Aftercare Services - \$460,000

The Probation Department will use YOBG funds to support three Deputy Probation Officer III positions that will assist youth in transitioning to the community after long stays in Juvenile Hall or Camp Glenwood. The youth in these facilities have multiple risk factors and histories of serious and/or violent behavior. The Probation Officers will assist with obtaining a driver's license, a job, and housing. These services are particularly important for youth in "time and term" status, meaning that their term of confinement will end when they age out of the juvenile system.

#### **Vocational Training - \$75,000**

The Probation Department will use YOBG funds to purchase vocational training materials from

	Paxton/Patterson. These materials provide videos, manuals, and hands-on practice related to 20 construction trades. The program will be used at Camp Glenwood and will be augmented with projects on the camp grounds.	
San Luis Obispo	The Electronic Monitoring that is used by the Probation Department is a GPS based system for youth who are a high risk to the community. EM uses a state of the art Global Positioning System that is backed by a 24/7 Offender Monitoring Center and a geographical information system database. This EM automatically tracks and monitors the location of the youth in real-time anywhere in the world, while also providing supervising officers round-the-clock cellular communication capabilities with the youth. EM is staffed by a Juvenile Services Officer (JSO) who provides a high level of supervision of the minors by using frequent home visits. The JSO also monitors the minor's school, work and treatment attendance as applicable. The goal of EM is to prevent the further victimization of the community by the minors in the program.  Gang Intervention - \$120,365	Michael Dutra, Probation Division Manager mdutra@ co.slo.ca.us
	These YOBG funds are used to staff the Youth in Action Program (YIA) with a Deputy Probation Officer and for supplies for the program. The program will focuses on youth between the ages of 10-14 years old who are at-risk for membership or association with a criminal street gang. The program will provide youth with an intensive 18-week school-based intervention and education curriculum exploring the dynamics behind gang membership and affiliation, challenge the myths behind gang culture, and teach youth viable alternatives to the gang lifestyle. Participants will learn cognitive behavioral strategies to reduce violence through effective communication, conflict resolution, refusal and critical thinking skills. The objectives of the program are to positively impact the amount of gang related crime, improvement in school attendance, academic performance and reduction of conflict in school and in the Community for program participants, participants will learn and utilize communication, refusal and conflict resolution skills to reduce conflict, develop pro-social values and beliefs.	
	Mentoring - \$63,200  The Probation Department has entered into collaboration with Cal Poly University and Associate Professor Doctor Roslyn Caldwell to begin The Bakari Project. The project is a mentoring program that was developed by Dr. Thomas A. Parham in 1994 at the University of Irvine and serves as an alternative to incarceration for system involved youth. The project objectives include implementation of treatment interventions and prevention, assisting youth in resocializing their behavior, exposure to prosocial activities, and helping to reduce recidivism. The project consists of two hour weekly sessions for 52 consecutive weeks and substance abuse groups. Each minor is assigned a mentor who is a Cal Poly University student intern. Parents and/or guardians of the minors are encouraged to participate in the program. Services for the parent	

consist of parenting skills training and support groups in both English and Spanish. The mentors guide the minors in interventions, which promote educational and psychological development and resocialization. The interventions include anger management, positive relationship development, communication skills, career development, substance abuse, leadership and prosocial activities. This program targets moderate and high risk wards.

# Other-Case Management System License - \$73,584

The Probation Department purchased a case management system (Monitor) that was implemented beginning in the 09-10 budget year. These YOBG funds will be used for the annual associated cost with the system. The Monitor system allows the Department to manage all aspects of Juvenile Probation cases. This system allows an efficient delivery of services and tracking of the individual offenders. It also allows the tracking of statistical information to measure the effectiveness of interventions used by the Department.

# Other-Cognitive Behavior Therapy - \$168,642

Cognitive behavior therapy (CBT) helps a person overcome difficulties by identifying and changing dysfunctional thinking, behavior, and emotional responses. This involves helping people develop skills for modifying beliefs, identifying distorted thinking and changing behaviors. Research has shown that CBT is promising method of rehabilitative treatment for probation offenders. Probationers have been found to distort cognition, which impairs their ability to correctly read social clues, accept blame, and morally reason. This distorted thinking can lead them to continue to recidivate. CBT targets this distorted thinking which has the positive effect of reducing recidivism. The Probation Department will use CBT to reduce recidivism of high and moderate risk offenders. Many of these wards were once eligible for commitment to DJF.

## Santa Barbara

# **Aggression Replacement Training - \$5,800**

Aggression Replacement Training (ART) is used by a Juvenile Institition Officer (JIO), Senior assigned to the Juvenile Hall YOBG commitment program. In addition to providing general case management services for all youth in the YOBG commitment program, the YOBG JIO, Senior also holds ART sessions with detained offenders on a weekly basis. YOBG funds support a portion of that position's salary costs. ART is also used by mentors assigned to regional caseloads of YOBG offenders. These mentors work for a community-based organization (CBO) and provide ancillary support services to Probation Officers. They have been formally trained in ART and co-faciliate group sessions with trained Probation Officers. These sessions are open to all YOBG eligible offenders and are held in each region of the County.

# **Intensive Probation Supervision - \$576,192**

Three Deputy Probation Officer (DPO), Seniors are assigned to supervise caseloads of YOBG eligible youth

Beverly A. Taylor, Deputy Chief Probation Officer

btaylor@co. santa-barbara.ca.us who meet additional internal requirements for supervision. Caseloads are capped at 20 offenders and serve a specific geographic region of the County. These Officers coordinate activities with assigned CBO mentors for referrals to academic, vocational, counseling, and recreational programs. Officers are responsible for a high level of contact with youth and their family members in the community, and perform other traditional probation duties. Two JIOs serve as Community Transition Officers (CTO) and monitor offenders who graduate from the Camp Programs and have returned to their homes. The CTOs augment supervision by assisting with referrals, drug testing, home visits, and school visits for a six month aftercare period. One JIO, Senior is funded to provide case management services to youth committed to the long-term treatment program in the Juvenile Hall. A Probation Assistant (PA) provides support services to these and other YOBG related efforts. YOBG funds will also be used to support electronic monitoring (EM) as an alternative to detention, and Global Positioning Satellite (GPS) monitoring of specified offenders as part of a supervision strategy. (This presently is a pilot project with YOBG offenders.)

#### **Mentoring - \$160,000**

The Probation Department contracts with the Community Action Commission (CAC) for mentoring services for youth who are on specific probation supervision caseloads. A CAC mentor is assigned to a YOBG caseload in each geographic region. The mentors are required to have bi-weekly contact with the youth assigned to them and also work closely with the youth's family members. They coordinate activities with the assigned DPO, Seniors and will contact youths in their homes, the community, and school or at the Juvenile Hall or Camp Programs if detained. CAC mentors make referrals to other community organizations for academic, vocational, counseling, and recreational programs. Mentors also work closely with County personnel on independent living skills development and preparation. They will also assist DPOs with ART by co-facilitating sessions with YOBG offenders in each regional area of the County.

### **Individual Mental Health Counseling - \$100,152**

The Probation Department will contract with CBOs in the County regions for counseling services and interventions for YOBG offenders. The Santa Maria Valley Youth and Family Center, Council on Alcoholism and Drug Abuse, and Family Service Agency will offer individual and family therapy designed to address issues related to criminality and delinquency. They currently hold contracts with Probation under the JJCPA and provide similar counseling programs for early intervention and truancy. The programming specified for YOBG offenders will take into consideration the different needs and backgrounds of this population. Probation will develop internal standards for referring those youth who present with the greatest need for this intervention and who appears to be the most amenable. The Charles Golodner Group also provides life skills training to select youth. Probation will use funds to provide limited services to female offenders who have completed a separate gender-specific progrom. Eligible youth also receive individual and group counseling services when they are committed to the Juvenile Hall as part of the YOBG program. There they receive scheduled group counseling and can receive individual attention as needs dictate. These services are provided by the County Alcohol, Drug, and Mental Health Services Agency as professional services. PA

	support is also funded in this category.	
	Risk and/or Needs Assessment - \$228,720	
	The Probation Department conducts a risk and needs assessment on the majority of youth referred to the Department by law enforcement. YOBG funds are used to support a DPO, Senior in each of the three geographic regions who are assigned to conduct these assessments with the use of a validated assessment instrument known as the Santa Barbara Assets and Risk Assessment (SBARA). The instrument has been in use by the Probation Department for serveral years and was developed by the University of California, Santa Barbara. Probation has implemented a screening version of the SBARA. Those deemed to be not a high risk for recidivism by the screening instrument are handled informally through community referrals and sanctions. Those that are deemed a high risk to reoffend are given the full SBARA and are handled formally, often with a referral to the District Attorney's Office. Probation also uses the Massachusetts Youth Screening Instrument - Second Version (MAYSI-2) on all youth admitted to the Juvenile Hall and Camp Programs. The MAYSI-2 assesses youth to identify any special mental health needs. Results are reviewed by on-site mental health staff and those youth who appear to need intervention are seen by them.	
Santa Clara	Intensive Probation Supervision - \$2,227,621  The Santa Clara County Probation Department utilizes an Intensive Probation Supervision unit to provide non 707(b) youthful offenders with intensive supervision and rehabilitative services. For those youth released from DJJ facilities, the Deputy Probation Officers play a key role in the offender's reintegration into the community and provide intensive supervision upon the return to the community. In conjunction with the intensive supervision, the youth also receive mental health treatment services through the Mental Health Department and Vocational/Educ Services through Catholic Charities. Professional and contracted services will be utilized to assist with program evaluation and the continued development and maintenance of the automated data marts to conduct recidivism analysis.	Karen Fletcher, Deputy Chief Probation Officer  karen.fletcher@ pro.sccgov.org
	Other: School Based Probation - \$845,782	
	The Santa Clara Probation Department utilizes School-Based Probation to further meet the needs of high risk youth in the community. The strategy used by this program is to have school-based Deputy Probation Officers at school sites with a large number of probation youth enrolled and security issues related to law violations. The Deputy Probation Officers supervise small caseloads to serve youth more effectively. These DPO's supervise youth, assist school personnel in addressing truancy and behavioral problems. The Deputy Probation Officers help youth and parents in the enrollment process and the Deputy Probation Officers provide prevention and intervention services to their own campuses as well as feeder school campuses. The Deputy Probation Officers serve as liaisons between the School District and the Probation Department. Additional staff ensures case compliance and work with youth who are on the electronic monitoring or	

	community release program. Professional Services will be utilized to assist with program evaluation and the continued development and maintenance of the automated data marts to conduct recidivism analysis.	
Santa Cruz	Ranch - \$60,600	Kathy Martinez,
	Santa Cruz County does not have a local Ranch Camp Program and the Probation Department must contract with outside Counties to serve Santa Cruz County youth committed to ranch camps. Santa Cruz County Probation currently contracts are with two (2) Ranch Camp programs. The Probation Department had 12 youth in a Ranch Camp Program in 2009 with an average length of stay of 200 days. YOBG funds will supplement funds for Ranch Camp placements already provided by local funds. The allocated amount for FY 2010-11 will provide for 1.3 youth in a Ranch Camp Program. Additionally, \$2,000 in YOBG funds will be allocated for the cost of medical services for youth who are ineligible for Medi-Cal because they are in Ranch Camp. Funding will help cover dental care, eye care and/or medication.	Assistant Division Director  prb204@ co.santa-cruz.ca.us
	YOBG funds will be utilized to fund travel costs associated with visiting youth placed in out of state residential foster care. Typically out of state foster care is used as an alternative to a DJJ commitment for youth who are ineligible. In 2009, Santa Cruz placed seven (7) youth in out of state residential placements. YOBG funds will pay for partial travel costs of parent/guardians to attend required family meetings of youth placed in out of state programs.	
	Detention Assessments - \$190,882	
	YOBG funds will cover the cost of a Supervising Intake Probation Officer and an Intake Probation Officer. The Supervisor is responsible for conducting detention and risk assessments on all youth booked into the detention facility. The Supervisor makes decisions to detain or release youth without conditions or conditional releases on a detention alternative program, communicates with the Assistant District Attorney regarding filing decisions, completes Court paperwork within required timelines and interfaces with community agencies for appropriate referrals for youth and their parents. In 2009, 855 detention assessments were completed.	
	The Probation Officer will assist in six day per week coverage of in custody intake as well as making decisions regarding appropriate handling of out of custody referrals which may result in a mandated referral for filing, diversion or informal contracts. The completion of a risk assessment will be completed for all referrals. All cases requiring a filing decision from the Assistant District Attorney will follow mandated timelines. The completion of case plans will occur when appropriate. Some flexible funding will be made available for purchases for youth such as books, bus passes, clothing or other incentives to aid in the success of youth approaching the age of majority.	
	Evening Center Program - \$48,079	

YOBG funds support partial costs associated with the Santa Cruz Probation - Luna Evening Center program. The Evening Center is a short term, immediate intervention and detention alternative program for pre and post adjudicated youth. Services are provided to youth who are struggling to meet their terms of probation and/or committing new offenses. In 2009, the Luna Evening Center served 88 unique youth for a total of 108 episodes with an average of 12.3 days each episode. YOBG also funds an on-call staff at the Evening Center to assist in supervision, transportation and daily programming.

YOBG partially funds a community agency to supervise youth participating park restoration projects throughout the county on Saturdays. This program provides a service that allows youth to contribute back to their community, consistent with restorative justice principles. Youth also participate in cognitive behavioral programming designed to enhance decision makings skills regarding drugs and alcohol, delinquency and similar behaviors. Curricula offered include Seven Challenges, Thinking for A Change and Aggression Replacement Training in addition to groups addressing daily life skills, connections to education, Reforming Advocating Educating for Leadership (REAL Groups) or employment assistance programs through the Workforce Investment Act.

### **Electronic Monitoring Program - \$80,951**

YOBG partially funds a staff assigned to the detention alternative unit. Staff monitor youth conditionally released from detention and participating in the home supervision or electronic monitoring programs while pending court proceedings. The goal is to ensure youth appear at subsequent court dates and no new law violations are committed during the interim. This is achieved through providing supervisions services and supportive services to youth as they navigate the court process. Staff assigned to this unit monitor youth seven days per week.

Staff is available after Court to expedite the detention release process and make appropriate referrals for youth to receive additional community support through the OASIS program. OASIS is operated through a community based agency to provide individual and/or group counseling and opportunities for pro-social activities. Lastly, some funds have been designated for the rental of cell phone compatible anklets for youth on electronic monitoring. In 2009, 201 youth participated in the home supervision program while 180 youth participated in the electronic monitoring program served. Both programs maintained a 97% success rate at attending subsequent Court appearances and did not re-offend while pending court.

# Shasta Juvenile Hall - \$795,539

YOBG funds this year will be used for routine and standard housing and treatment of youthful offenders in the Juvenile Hall. Staffing includes one Division Director, one Clerk, two Supervising Probation Officers, four Supervising Juvenile Detention Officers, two cooks, eighteen full time Juvenile Detention Officers, and Gayle Hermann, Chief Fiscal Officer

ghermann@ co.shasta.ca.us up to twelve part-time Juvenile Detention Officers. Hall capacity is 56, but due to budget constraints we have limited the cap to 34 since July 1, 2009. Staff use the Detention Risk Assessment Instrument (DRAI), which guides detention intake personnel making the critical decision of whether to detain or release a referred youth. Detaining the appropriate youth through objective decision-making is the goal. Staff also use the Positive Achievement Change Tool to assess risk and needs of all referred youth.

Staff are all core trained. They focus on providing education, recreation, health, assessment, counseling and other intervention services with the intent of maintaining a youth's well-being during his or her stay in custody. The Hall programming provides highly structured and supervised group activities. Programs include recreational therapy activities, specialized socialization, life skills, and cognitive behavioral education intervention. Program goals include providing direct individual and therapeutic group activities, encouraging pro-social behavior and improving the daily social functioning of the detained youth. We strive to reduce the number of incidents related to anti-social, violent, and self-harming behavior.

YOBG funds are being used to cover approximately 25% of Hall staffing costs.

#### **Group Counseling - \$25,000**

We have contracted with a local LCSW to provide group counseling at the Juvenile Hall. Focus is on drug and alcohol use and abuse, anger management, conflict resolution and problem solving. We strive to reduce anxiety levels and encourage maturity, growth and stability. The LCSW has subscribed to evidence-based programs that produce positive results. His staff have attended EBP training and participated in creating programs such as T4C (Thinking For a Change) in Shasta County that have proven to be successful in reducing recidivism.

# **Mentoring - \$2,000**

A local non-profit organization has volunteered to provide mentoring in the Juvenile Hall. Although the mentoring services are free, we have agreed to reimburse the CBO for their recruitment and administrative costs. The CBO provides volunteer mentors of all ages to work with teens coming out of the juvenile justice system with opportunities for relationship building and positive interaction. These relationships aim to help teens successfully complete probation, reduce the likelihood of re-offending, and encourage them to finish school and build job skills.

# Sierra Risk/needs assessments - \$2,500

Sierra County Probation is one of 15 Northern California Counties that have joined together to implement a risk assessment tool (PACT). YOBG monies will be used to pay the annual costs, as well as associated training, that comes with using the tool. The PACT will be used on all juveniles who have significant

Jeffrey D. Bosworth, Chief Probation Officer

jbosworth@

	dealings with the probation department. In some circumstances, a single juvenile may have more than one PACT done on them over the course of a single year.	sierracounty.us
	Staff Salaries - \$93,000	
	YOBG is used to pay for 08% of one full time officer and 100% of a extra help employee. The employees do court reports and supervision of juveniles who are on both formal and informal probation. The extra help employee works closely with social workers to provide "wrap-around" services for juvenile offenders.	
	Equipment - \$21,500	
	The only secured "caged" vehicle owned by this department currently has over 100,000 miles on it. At present, it looks like another funding source will pay for a new vehicle for the adult division. When this occurs, the department's allotment of vehicles will be shifted so that another car will become the department cages vehicle. Although the department currently owns the vehicle, it will need to have a cage installed. YOBG funds will be used to transform this vehicle from a non-caged vehicle to a caged one. It is a reality in Sierra County that probation often has to do that transport of a juvenile that has been arrested by law enforcement. Sierra County does not have a juvenile hall and uses the one in Nevada County. The round trip, and time spent booking the minor, can often take as much as five hours. Sierra County SO often does not have that much time available. Consequently, probation will have to do the transport. Consequently, we need to have a reliable caged vehicle for the safety of both the officer and the juvenile in question. I believe this is essential to provide appropriate supervision services to realigned youth, as any time you supervise probationers, sooner or later you will have to arrest one of them and take them to the juvenile hall.	
	The remaining funds will be used to pay for unanticipated equipment needs through out the year.	
Siskiyou	Risk and/or Needs Assessment - \$3,264  Last year, using YOBG funds, the department sub-contracted with Shasta County Probation to purchase and implement a validated risk and protective factor assessment tool through Assessments.com (ADC). Using the Positive Achievement Change Tool (PACT), all juveniles on probation are now administered a risk and needs assessment. The \$3264.00 in this category is to pay for the yearly license fees associated with the ADC contract.	Nicole LaCoursiere, Assistant Chief Probation Officer nicole.lacoursiere@ co.sisqjustice.ca.us
	Vocational Training - \$9,000	
	This year we intend to start a Culinary Arts Program in our juvenile hall in order to provide vocational training for those wards ordered to complete a Program. We are budgeting for a Food Service Professional certified to issue ServSafe certificates for approximately 140 hours during fiscal year 2010-2011 (2.5 hours	

per week) at the rate of \$50 per hour. Depending on how successful the program becomes, coupled with the fluctuating juvenile hall population, additional hours could be funded through roll-over YOBG funds from previous fiscal years. Participants would receive certification in ServSafe Education, Sanitation/Hazardous Analysis and Critical Control Point, Basic Menu Planning, Baking Skills, Measuring and Kitchen Math, and Garnishing. Program participants will be those youth who have been placed by the Court on one of our two juvenile hall Commitment Programs, programs frequently used in lieu of commitments to DJJ. It is hoped that by gaining job skills and a ServSafe certificate during the period of their confinement, these youth will have an easier time securing employment upon release from their program, and hence stand a better chance of being successful in the community.

### **Individual Mental Health Counseling - \$112,523**

Siskiyou County significantly lacks in counseling services. Using YOBG funding, the department now has steady and reliable counseling services. This year we will continue to contract with HEAL Therapy for the third consecutive year, a community based treatment program, for counseling services. This past year we contracted for having a licensed clinician on-site 24 hours per week. This year we will expand the contract to fund 40 hours per week of services. This licensed clinician not only serves incarcerated youth, but also probation youth placed in the community. All youth who would have been considered potential candidates for a commitment to DJJ in the past, but who are now ineligible due to having non-WIC 707(b) offenses, will be referred to this clinical for services. Although his primary role is to provide individual counseling, he also helps co-facilitate various behavior modification groups in conjunction with probation officers and juvenile hall correctional officers.

YOBG funds allocated in fiscal year 2010-2011 will be supplemented by CWS-OIP funding, which we receive from Human Services, as well as with YOBG roll-over funds from previous fiscal year allocations.

# Solano Camp - \$700,000

YOBG funding will be used to support direct placement costs for approximately 15 high risk minors at the department's Fouts Springs Youth Facility (Fouts). *Note: Additional minors will be placed with county funds.* Fouts is a secure camp program administered by Solano County. It serves up to 60 high risk felony offenders who generally have at least two serious felony offenses and who pose a serious threat to the community. It is a behavioral and cognitively based camp intervention that is isolated on Mendocino National Forest land in Colusa County. Fouts is used as an alternative placement for some minors who might otherwise be placed at DJJ; as well as a placement intervention for minors whose delinquent behavior is escalating in a similar direction. Solano generally has twenty to twenty-five wards at the camp and contracts unused beds to other California Counties. Fouts contains a strong educational and vocational component and pursues the goal of helping minors address and internalize cognitive behavioral change, while equipping them with the skills and abilities to extricate them from the Juvenile Justice System and be successful upon their return to the

#### **Donna Robinson**

dlrobinson@solano county.com community. Being able to place minors in residence at Fouts meets a large residential service need for Solano County; especially with the limited use availability of beds at DJJ.

### **Detention Assessments - \$225,000**

YOBG funding will be used to directly support 1-FTE Supervising Group Counselor and 1-FTE Senior Group Counselor, at the Fouts Springs Youth Facility, who will serve as Program Services Coordinators. Fouts is a critical option in the continuum of care provided to youthful offenders. It is critical that the interventions a minor receives while in placement maximizes their opportunity for a successful return to the community. Assessment is critical. Staff are tasked to assure a minor's needs are appropriately assessed at program entry and assure that their intervention plans remain consistent and up to date. They serve as advocates; so all staff remain aware of a minors needs, especially as those needs change during their residence at the program. These staff are also trained Crossroads program facilitators and conduct approved evidenced-based cognitive behavioral life skills and other courses. They will also be responsible for assuring minors are involved in the newly implemented aggression replacement intervention program, including acting as facilitators for that program. Their case management function serves to support the continuum of care that is essential as a minor transitions from the community into placement and then as they transition back home after their placement experience. These staff will assure a minor's time at the program is consistently spent receiving appropriate interventions and that they have a solidly communicated aftercare program in place when they depart.

# Family Counseling - \$190,000

YOBG funding will be used to support a contract with Seneca Services, a community based social services agency, to provide individual and family counseling for approximately 42 minors involved in the Felony Diversion Program, the Multi-Agency Intervention and Treatment Program (MIT), and for minors reentering the community from the Department's four month New Foundations Residential Treatment Program. Minors receiving these services have a range of individual and family interventions needs that if addressed could substantially mitigate the likelihood that they will become more deeply involved in the Juvenile Justice System. Services are provided to minors and families assessed as being in need of and likely to benefit from them. The average length of time a family is in treatment is generally three to five months. Minors and families are seen one to two times per week based on individual need. Seneca Center for Children and Families, a community-based treatment provider, also communicates progress to the supervising probation officer and works with them to help coordinate any additional services the minor or family may require. This expenditure fills a specific service gap to minors and families that is identified in Solano County's Comprehensive Multi-agency Juvenile Justice Action Plan.

### **Juvenile Hall - \$145,000**

YOBG funding in this category will be supplemented by departmental funding to provide critically needed mental health services to minors detained at our Juvenile Detention Facility. The expenditure will help support contracted services for 1-FTE LCSW, MFT, or a Psychiatric RN. It will also help support the presence of a Psychiatrist on site for four hours each week. It is anticipated that approximately 300 minors will receive a menu of services including initial screening assessments, detailed evaluations, crisis interventions, medication evaluation and monitoring, referrals for 5150 evaluation, and general ongoing mental health support while in detention. Solano County's twenty four hour mobile crisis unit will also be utilized as a back up resource. The need for these mental health services is critical for the safety and well being of the youth who find themselves placed into detention. Having a dedicated mental health staff presence at the facility for 40 hours each week will assure that there is a primary focus on the mental health issues that minors in detention experience and will also substantially reduce the risk of self-harm that this experience can sometimes create for them. These services also support the need to have a consistent continuum of care for minors in the juvenile justice system, including detention that is identified in the Solano County Comprehensive Multi-agency Juvenile Justice Action Plan (CMJJP).

# **Intensive Probation Supervision - \$453,712**

YOBG funding in this category will be used to support three senior intensive supervision probation officers who will focus on two distinct juvenile populations. One officer will provide felony diversion services for approximately 90 minors referred to probation for felony offenses. The primary goal is to create a system of timely assessment, intervention and diversion services for minors and their families who could otherwise spend several months making their way through the Juvenile Court process, before receiving any probation or community based interventions. The program's intensive front loaded intervention services will divert many of these minors from entering the Juvenile Court System and recidivism will be reduced. Two officers will provide intensive, community based services to approximately 45 minors who are experiencing significant legal and life problems related to a diagnosed or other related mental health issues. These officers will provide close support services to the minors and their families while case managing the various community-based services they require. The goal of the program is to stabilize and maintain the minors in the community and their family homes. These three caseloads help address the gaps identified in Solano County's CMJJP that exist in early and intermediate interventions.

#### Sonoma

# **Anger Management Counseling/Treatment - \$16,000**

Sonoma County's Anger Management Program is an after-school program that aims to teach participants to gain self control and to develop pro-social relationships. The Center for Social and Environmental Stewardship, a local CBO, provides the program to court-ordered wards who are assessed to be moderate to high risk to re-offend. The program follows the Anderson and Anderson Model of Anger Management Training. The goal of the program is to realize reductions in aggressive behavior in frequent and intense episodes of anger and destructive consequences, leading to the improved physical and mental health of

Leonardo A. Tacata, Jr., Department Analyst

ltacata@ sonoma-county.org individuals and families. Participants learn to identify triggers, utilize coping skills and relaxation techniques, and incorporate emotional intelligence as a key component of the skills taught in group counseling sessions. Anger Management services consist of after-school weekly groups for a course of ten weeks.

### Day or Evening Treatment Program \$500,000

The Sonoma County Evening Reporting Center (ERC) is a detention alternative for youth who are court wards and need intensive structure and services to change behavior. A CBO will be contracted to deliver the ERC program to male juveniles who are assessed to be moderate to high risk to re-offend. Clients are transported to the ERC after school hours and are provided intensive programming and activities designed to structure 40-70% of a youth's free time. ERC participants develop individualized case plans and follow a phased program designed to decrease supervision as the client progresses through the program. The core programming of the ERC is Moral Reconation Therapy. Clients also receive counseling, tutoring, structured activities; parents are also invited to participate in weekly parent groups.

Transportation and meals are provided to program participants. Depending on the participant's progression through the case plan, the expected term of a successful participant is four to six months.

#### **Individual Mental Health Counseling - \$145,718**

Assertive Community Treatment is a wrap-around family treatment program for juvenile probationers diagnosed with mental health disorders. YOBG funds the Probation Officer III who supervises the specialty caseload of this program. ACT aims to empower families by granting them a high level of decision-making authority at each point in the treatment process. Family members have the opportunity to invite others—teachers, relatives, neighbors, and/or clergy—to become members of their treatment team and participate in the weekly Family Team Meetings. Treatment services are provided in-home, and includes a specialty court, wraparound mental health treatment, intensive case management, medication monitoring, crisis intervention, and family support. Clients are screened for eligibility by the ACT team and enrolled into the program as part of the ACT probation caseload. The service team includes the ACT probation officer and staff of Sunny Hills Services including licensed clinicians, family advocates, and a psychiatrist. The course of treatment is six months, the end of which clients are invited to enroll in a two-month aftercare program. Minors must be Medi-Cal eligible to qualify for the program.

# Gender Specific Programming for Girls - \$77,000

Circles Across Sonoma provides group services to female juvenile offenders in the Girls Circle format, a promising model endorsed by the Office of Juvenile Justice and Delinquency Prevention. Services are delivered by Petaluma People Services Center, Sonoma County Adult and Youth Development, United Against Sexual Assault of Sonoma County, and West County Community Services-- four local CBOs that deliver the Girls Circle groups throughout Sonoma County. The program utilizes a female-responsive,

Motivational Interviewing approach to treatment services involving relationship building, ritual, and directed techniques to elicit self-change. Structured, skill-building activities promote critical thinking skills development in the areas of relationship building, communication skills, self-esteem, drug and alcohol resistance, and planning for the future. Girls Circles are offered at every level of Probation services—juvenile diversion, community probation, detention and aftercare. In doing so, the program allows a girl the same consistent programming at any level of participation in the juvenile justice system. Weekly two-hour groups are conducted in eightweek cycles.

### Special Education Services - \$30,000

Sonoma County's Educational Liaison Services (SCELS) works with the Juvenile Court to facilitate education services and placement of adjudicated youth into local schools, and to monitor the adjudicated youths' progress in completing educational goals and accessing appropriate support services. YOBG funds the contracted consultant to deliver SCELS services. The target population is students who have little or no support in addressing the educational and behavioral challenges that resulted in their referral into the juvenile justice system. SCELS draws from collaborative work involving the Juvenile Court, the Probation Department, the Sonoma County Office of Education, attorneys, public and private schools, community-based organizations, parents, guardians, families of students, and advocates.

#### Staff Salaries/Benefits - \$202,328

The Sonoma County Probation Department has been heavily involved over the past several years in the systematic development of evidence-based practices, including the implementation of risk and needs assessments, and the integration of case management and evidence-based programs. YOBG funds are being allocated to maintaining existing effective programs, expand the continuum of alternatives to detention services, and fill gaps in treatment needs. A 0.5 FTE analyst is responsible for the ongoing implementation and quality assurance of the assessment and case management initiative. The Positive Achievement Change Tool (PACT) provides the Department with an important determinant when placing offenders in appropriate sentencing and treatment alternatives. All youth that are either cited or booked in Sonoma County receive a pre-screen assessment to determine their risk to reoffend. This information is then used to develop a targeted case plan for offenders aimed at reducing recidivism and failure to appear rates. Case plans rely heavily on evidence-based programs such as cognitive-behavioral interventions that demonstrate effectiveness in lowering recidivism rates. A 1.0 analyst supports Department capacity to develop and administer YOBG programs, conduct statistical analysis, and monitor data for the Juvenile Probation Services Division.

# **Functional Family Therapy - \$21,679**

0

The Sonoma County Functional Family Therapy (FFT) program is a family-based intervention program for acting-out youth. This family based-program targets both at-risk youth and youth in the juvenile justice

system. Social Advocates for Youth, a local CBO, is contracted to deliver services for this program. A major goal of FFT is to improve family communication and supportiveness while decreasing intense negativity. The program is designed for treatment of families with delinquent and pre-delinquent youth, and has been shown to be effective in poor, multi-ethnic, multi-cultural populations, with very serious problems such as conduct disorder, adolescent drug abuse, and violence. The intervention involves a strong cognitive/ attributional component which is integrated into systemic skill-training in family communication, parenting skills, and conflict management skills. The term of treatment is 12 weeks of 2-hour sessions. This program is funded in part by Sonoma County's JJCPA allocation **Gang Intervention - \$118,321** Youth Empowerment Services (Project YES) is a gang intervention program targeted to entrenched, ganginvolved juvenile probationers. Services are provided by the Center for Social and Environmental Stewardship, a local CBO. The program also funds two Probation Officer III positions designated as gang officers to supervise the specialty caseload of this program. The program offers the Aggression Replacement Training model, a cognitive-behavioral approach that addresses interrelation skills development, aggression, and moral reasoning. In addition to Aggression Replacement Training, YES offers an additional wide scope of services including individual counseling, vocational readiness, academic support, and parenting classes. The parenting component, Los Padres Unidos, follows the Parent Project model, a parent training program designed specifically for parents of strong-willed adolescent children. The program course is 16 weeks in length, providing separate 2-hour weekly groups for the minors and for the parents. This program is funded in part by Sonoma County's JJCPA allocation. **Stanislaus Intensive Probation Supervision - \$132,177 Scott Ball, Division Director** Funds will continue to support one full-time deputy probation officer in providing intensive levels of services

and supervision to juvenile probationers who would have previously been referred to the Department of Juvenile Justice or are at risk of being ordered into placement. Services that support rehabilitation and community safety include weekend and evening supervision in collaboration with partnering law enforcement agencies; offender participation in Cognitive Behavioral and Aggression Replacement Therapy; apprehension of offenders with active Court warrants; gang awareness/prevention events in the community, and AOD and mental health treatment. This officer will continue to supervise a reduced caseload of 30 juvenile offenders assessed as posing the high risk to the community and who are at greatest risk for being ordered to out of home placement. The remaining high risk offenders receive the same levels of supervision and services through the Probation Department's Juvenile Justice Crime Prevention Act program. JJCPA programs in Stanislaus County demonstrate reductions in arrest, adjudications, violations of probation, and days incarcerated. For the purposes of operating expenses, \$32,440 will be utilized for services and supplies, including communications, armed officer equipment and ammunition, training, travel, and automobile fueling and maintenance.

### **Juvenile Hall - \$816,328**

YOBG funds not utilized for Intensive Probation supervision will be allocated to provide staffing for up to 30 minors detained in the Juvenile Hall's maximum supervision units. The majority of these minors are non-707(b) offenders who would have previously been committed to the Department of Juvenile Justice. Due to County imposed budget reductions, and without YOBG funds, up to 30 detention beds would be identified for closure, resulting in forced reductions in staffing. Such a reduction would result in both the premature release of minors into the community and the inability to accept bookings of many minors who otherwise would be detained pending court. The Stanislaus County Juvenile Hall is already near capacity, averaging 148 minors over the last 12 months with a rated capacity of 158. A reduction in force would significantly impair the Probation Department's ability to provide community safety through the detention of juvenile offenders and in-custody treatment to minors with substance abuse and mental health needs.

The allocation of \$816,328 will be utilized to fund the salaries and benefits of 11 Probation Corrections Officers who provide supervision of and programming for minors detained in the Juvenile Hall's two maximum security units.

#### Sutter Alcohol and Drug Treatment - \$74,019

Multidisciplinary program planning has been occurring in Sutter County for the past thirteen years. With the implementation of Evidence Based Practices, it was obvious that there was a great need to provide effective substance abuse services as marijuana, methamphetamine and more recently, prescription drug abuse have been prevalent in the community for decades crossing generations. Sutter County Probation partnered with Yuba Sutter Mental Health and local professionals in providing Cognitive Behavioral Therapy (CBT) for identified high risk youth struggling with substance abuse issues. The target population are those youth

BallS@ stancounty.com

Debra DeAngelis Campbell, Deputy Chief Probation Officer

ddeangelis@co.sutter.ca.us

referred to the Probation Department by any community entity, including those youth currently on probation who struggle with substance abuse issues. CBT promotes responsible behavior among family members by targeting defined problems. Once these problems are identified, CBT works one-on-one with youth to teach them how to change the identified behavior as well as provide positive coping skills. CBT sessions are conducted where the setting is more convenient for the youth. The therapy is taken to the school, to the home, in quiet settings out of doors and at the Probation Department. CBT has proven to be extremely successful to the extent that with the assistance of YOBG funding, we now have two DPO's providing CBT.

### **Functional Family Therapy - \$37,502**

As the department has attempted to move the focus of juvenile services away from only the identified delinquent youth, the need to provide services for the entire family was apparent. Sutter County Probation provides Functional Family Therapy (FFT) for youth and families in coordination with the Yuba-Sutter Mental Health Department. FFT has remained a viable program offered by the Probation Department, for those families who are dealing with family dysfunction, communication issues, juvenile probation issues, and those families who do not have youth officially in the probation arena. FFT is a short-term, high quality intervention program with an average of 12 sessions over a 3-4 month period. Services are conducted in both the Probation Department and in client home settings. FFT is a strength-based model. At its core, is a focus and assessment of those risk and protective factors that impact the adolescent and his or her environment, with specific attention paid to both interfamilial and extra familial factors, and how they present within, and influence the therapeutic process. Sutter County Probation has one Deputy Probation Officer trained as an FFT Interventionist, whose position is partially funded by YOBG.

## Re-entry or Aftercare Services - \$39,510

The Maxine Youth Guidance Center is a commitment program, where youth are committed for one year following numerous attempts of other services. The assigned probation officer is partially funded by YOBG, and the aftercare services begin as soon as the minor enters the program. School attendance is monitored closely; employment services are provided and Parenting Classes are sought for those youth who have their own children. Numerous home visits are made by the probation officer, to not only meet with the youth but to also talk with the parents about the progress/lack thereof and discuss additional services that might be needed to assist the youth during the transition. The philosophy of the program is to assist each juvenile, and their family, in developing a sense of achievement and personal responsibility. In 2009, the Phoenix Curriculum was incorporated into the Camp's curriculum to provide gang intervention/prevention and resistance programs. Thanks to YOBG funding, a Peer Mentor was brought to Camp Singer, to assist the youth by providing the tools and guidance to identify immediate and intermediate needs, and to help youth develop self-efficacy. Youth committed to Camp Singer are afforded the ability to change their own personal outlook on life and to believe in their ability to succeed, which begins the day they commit themselves to excelling in the program.

#### Other: Gray Avenue Middle School Officer - \$38,710

This program supports the department's efforts to provide prevention and intervention services at the earliest point possible to prevent youth from entering or escalating rapidly in the Juvenile Justice System. Sutter County Probation teams with the Yuba City Unified School District to provide an on-site Deputy Probation Officer (DPO) at the highest at-risk middle school. The onsite DPO monitors truancy, while also providing on-site support to school staff and focus on gang activities/issues, youth who are at high-risk for violent behavior and to supervise middle school youth on probation. The DPO, due to the daily exposure and interactions with students, has the ability to identify those youth/families needing community services. With that knowledge, the DPO will talk to family members and make appropriate referrals to collaborative agencies. Furthermore, the DPO remains highly involved in the treatment/intervention/prevention plans designed by said community/collaborative agencies in an attempt to assure success for the youth/family. The YOBG funded Peer Mentor was brought to Gray Avenue in an attempt to work with the youth who have current gang involvement and those youth who are at risk to become involved with gang activity. The probation officer and Peer Mentor work closely with the youth by providing education, support, and guidance away from the gang lifestyle.

#### Risk and/or Needs Assessment - \$10,000

Sutter County Probation entered a consortium with fourteen other Northern CA Counties in order to implement evidenced based practices for juvenile services, including an assessment tool. The PACT (Positive Achievement Change Tool), is administered to every youth on probation and this tool assists the juvenile probation officers to accomplish four basic objectives:

- Determine a minor's level of risk for re-offending as a way to target resources to higher-risk youth.
- Identify the risk and protective factors linked to criminal behavior so that the rehabilitative effort can be tailored to address the minor's unique assessment profile.
- Develop an automated case management plan focused on reducing risk factors and increasing protective factors.
- Allow managers to determine if targeted factors change as a result of the court's intervention.

The underlying philosophy is to reduce recidivism by helping youth increase personal accountability and make positive changes in attitudes and behavior, thereby creating safer communities. The implementation of the PACT revitalizes the role and responsibilities of the probation officer from that of one who monitors sanctions, to that of one who is provided a working tool to assist while modeling pro-social behavior and one who will continue to work with the minor and the minor's family to reduce the minor's risk to re-offend.

	Staff Training/Professional Development - \$5,000	
	In order for Sutter County Probation Staff to maintain and continue to obtain education related to evidenced based practices that will best service the youth and community, ongoing trainings for probation staff is crucial. YOBG funding may be needed, due to the current decrease from other funding sources normally utilized for such opportunities.	
Tehama	Staff Salaries & Benefits – \$155,160  The YOBG funds will be used to support existing cost in both Juvenile Hall as well as Juvenile Field Services. The 2010-11 fiscal year proposed budget includes \$155,160.00 of YOBG Revenue for existing staff working in existing programs. The remainder of the YOBG funds are currently being used as a reserve for NON-707b offenders as they are placed in programs other than the Department of Juvenile Justice.	Richard A. Muench, Chief Probation Officer muench@ tcprobation.org
Trinity	Intensive Probation Supervision - \$95,000  A bulk of this grant will be used to provide a dedicated Deputy Probation Officer III to provide direct intervention services to our high risk population of youth in the community. We will be using the P.A.C.T. assessment tool to identify our population of youth best served by this service. This grant will generate a new case load of youthful offenders who will be served locally and would have been targeted to go to D.J.J. The P.A.C.T assessment tool is funded through other department funds and not paid for with this grant.  Contract Services - \$14,000	Jeffrey C. Cody, Assistant Chief Probation Officer jcody@ trintycounty.org
	Part of our YOBG funding will be used to pay for Anger Management, Drug and Alcohol Counseling and Life Skills training in our Juvenile Camp/Hall program. Youth are provided counseling in these areas Tuesday through Thursday from 2:45 PM until 4:00 PM. These services are provided by contract with our local non-profit, The Human Response Network (HRN). On Mondays minors are provided group counseling work with our Mental Health Services Department and on Fridays Planned Parenthood provides afternoon educational services to our youth. Both Mental Health and Planned Parenthood services are not paid with grant funds. These programs are year round with the exception of Planed Parenthood who takes the summer session off.	
	Drug Court - \$8,000	
	Youth on probation who are deemed appropriate and screened by a review committee can be placed in our Juvenile Drug Court Program. YOBG funds are contracted to HRN to provide mentoring, drug and alcohol education and transportation services to minors who are out of custody and in this program. These minors	

	remain under the supervision of the full time Deputy Probation Officer III assigned to the YOBG program.	
	This program typically identifies high risk offenders although it is not limited to those individuals.	
Tulare	Juvenile Hall - \$881,419	Cheryl Summers- Lane, Grants
	The capacity of the Long Term Unit (LTU) at Juvenile Hall was increased from 15 to 45 beds over a two year period	Specialist II
	to provide housing and services to youth who otherwise would likely have been remanded to DJJ. One Institutional Supervisor and five Probation Correctional Officers added to provide security for the expanded LTU and participate in tailored, sequential programs that address individual criminogenic needs including gender-specific Boys Council/Girls Circle and Aggression Replacement Training (ART).	csummers@ co.tulare.ca.us
	Two Probation Correctional Officers added to the Transport Unit to provide secure transport of youth subject to Direct File to and from Adult courts. Adult courts are located between 12 to 45 miles (one way) from the Juvenile Detention Facility. These minors are high security escape risks.	
	One Probation Officer II added to provide pre-release reentry services and program coordination to wards in the LTU. This includes coordinating wrap-around services such as appropriate mental health/substance abuse counseling/treatment, Medi-Cal, education, and job training/placement to LTU wards upon their release. This officer also researches and coordinates evidence-based programs designed to lower recidivism.	
	Five Probation Correctional Officers added to implement a JDF Security Team to respond to critical incidents such as riots, suicide attempts, and cell extraction.	
	Development of Case Plan - \$150,408	
	Two Probation Officer III positions were initially added to provide services to DJJ returnees. They currently provide the following services to wards in the Long Term Unit at the Juvenile Detention Facility:	
	<ul> <li>Review all Tulare County court documents and court reports for wards in the LTU;</li> <li>Review all PACT assessment information on LTU wards;</li> </ul>	
	<ul> <li>Develop an individualized caseplan to aid in the ward's successful community reentry;</li> <li>Coordinate educational services with Institutional and Community Schools (Office of Education);</li> </ul>	
	<ul> <li>Coordinate job training and placement services with community-based providers for LTU wards;</li> <li>Coordinate mental health/substance abuse treatment, and public social services program for</li> </ul>	
	LTU wards; - Establish terms of probation for LTU wards upon release;	

Tuolumno	<ul> <li>Provide field supervision of wards released from LTU;</li> <li>Participate and facilitate gender-specific programming and Aggression Replacement Training for the LTU;</li> <li>Assist LTU wards with obtaining items such as birth certificates, driver's licenses or California I.D. cards</li> <li>Conduct PACT full assessments at six months to respond to ongoing or changing ward needs.</li> </ul> Other: Sex Offender Treatment and Counseling - \$25,000 A Professional Services Agreement will be sought with a qualified licensed therapist to provide sex offender treatment and counseling services to wards in the Long Term Unit at the Juvenile Detention Facility. These services include risk assessment, weekly individual therapy, group therapy, development and implementation of an offense prevention plan, preparation for discharge, and transition outpatient therapy for ongoing treatment.	Linda Daymay
Tuolumne	Tuolumne County does not have an in-county juvenile detention facility of any type. Therefore, these funds will be used to continue to contract with other surrounding counties for bed-space for youthful offenders.  Camp - \$16,734  Tuolumne County does not have a "Camp" facility, therefore this funding provides the means to contract a small number of bed space on an as-needed basis for those youth who would benefit from a longer term rehabilitative camp commitment.	Linda Downey  Idowney@  co.tuolumne.ca.us
Ventura	Alcohol and Drug Treatment - \$418,273  This program provides assessment, group, and individual counseling for male youth who meet the criteria for YOBG. The program also provides services for all non-707 (b) male offenders assessed as a high risk for alcohol and drug abuse and in need of rehabilitative services as a preventative measure.  For FY 2010-2011, PDAP, a community based organization, will supply one alcohol and drug counselor to provide treatment for alcohol and drug addiction to male commitment youth at the Juvenile Facilities utilizing the Adolescent Alcohol and Drug Involvement Scale (AADIS) and the University of Rhode Island Change Assessment Scale (URICA). The assessment tools will determine the level of intervention, and whether youth will receive individual and/or group counseling. The program provides rehabilitative services with the goal of reducing dependence. Groups consist of twelve treatment modules which can be completed	Cosette Reiner, Supervising Deputy Probation Officer  Cosette.Reiner@ ventura.org

in total (12 sessions with one session per week,) or condensed according to the needs of the group. PDAP will provide linkage to treatment services upon re-entry to the community.

# **Aggression Replacement Therapy - \$472,089**

ART is an evidence-based model of aggression replacement training for juvenile offenders designed to alter the behavior of chronically aggressive adolescents in order to improve social skills competence, anger control, and moral reasoning. The programs uses modeling, role-playing, and performance feedback. It is a 10 week, 30 hour intervention administered to groups of 6 to 8 juvenile offenders three times per week.

In FY 2010-2011, there will be one Senior Deputy Probation Officer, one Corrections Services Officer, and one community based organization facilitator from Girls Inc. who administer the program in the Juvenile Facilities. Two Deputy Probation Officers will administer the program for wards not in custody in the Recovery Classroom Program and the Solutions Court Program. The Senior Deputy Probation Officer will oversee the administration and will be the designated trainer for the Agency.

The goal is to hold a minimum of 12 Juvenile Facility groups during FY 2010-2011, for incarcerated youth, and 6 groups in that time period for youth out of custody. The groups will include both male and female wards who are non-707(b) offenders.

# Gender Specific Programming for Girls - \$295,016

Girls Inc. is a community based organization working in the Juvenile Facilities to provide programming that is gender specific for all commitment female offenders. Girls Inc. also provides a job skills class for males in the Leaders Program, which is specific to youth who come under the provisions of YOBG law.

Gender specific rehabilitative services for FY 2010-2011, include the following specialized programming: domestic violence/date rape, self-esteem building, values and morals, relationships, health/hygiene, the reproductive system, assertiveness and communication, decision-making, goal setting, strategic plans for the future, sexually transmitted infections, gender roles and expectations, and life skills. Girls Inc. will provide weekly educational groups and create new groups as needs arise.

In FY 2010-2011, Girls Inc. will provide a Job Skills 101 classes for the Leaders Program youth in preparation for re-entry into the community.

# **Mentoring - \$298,212**

The Aftercare Mentoring Program (AMP) is a partnership between the Ventura County Probation Agency (VCPA), the Boys and Girls Clubs of Greater Oxnard and Port Hueneme (BGCOP), and the Juvenile

Superior Court. The BGCOP is responsible for recruiting and training community volunteer mentors. The mentors complete a background verification and make a one year commitment with a minimum contact of two hours per week. AMP volunteer mentors role model socially accepted behavior and involve the youth in pro-social activities, assist with school, finding employment, obtaining ID's, social security cards, etc. Funds are designated for mentor use to provide incentives to encourage and reward positive behavior. AMP is focused on those non - 707 (b) youth committed to the Juvenile Facilities who have expressed and demonstrated a willingness to change delinquent behavior. These minors would be more likely to succeed in the community with increased judicial oversight and by being assigned a community mentor. Once selected, these minors meet with their assigned mentors approximately 3 months prior to their release from the Juvenile Facilities. The Court will explicitly recognize successes, address setbacks, and apply graduated responses. Court review is required monthly. Successful completion could result in a termination of probation.

#### Vocational Training - \$431,993.53

The Vocational Education Program provides class instruction with the objective of providing job skills in preparation for re-entry into the community for those males and females who meet the criteria for YOBG, are incarcerated for more than 240 days in the Juvenile Facilities, Leaders Program, and who qualify for YOBG funds.

The Vocational Education Program is a partnership with the Ventura County Office of Education, Regional Occupation Program (VCOE-ROP), bringing ROP classes and instructors to the Juvenile Facilities. In FY 2010-2011, we will continue to contract with VCOE-ROP utilizing YOBG funding to deliver three classes: Landscaping, Screen Printing, and Computer Repair. The vocational classes qualify for obtainment of high school credits and a Certificate of Achievement for successful completion. All facilities and equipment are located at the Juvenile Facilities. Employment opportunities and internships with Food Share and the City of Oxnard are made available to the youth during their incarceration. In FY 2010-2011, the City of Oxnard will extend internships to paid positions upon re-entry of selected youth to the community. Food Share will continue to provide certification for fork-lift operation. Vocational classes are held every Saturday and Monday through Thursday evenings so as not to conflict with school hours.

### Yolo Juvenile Hall - \$69,794

The Detention Program Coordinator position is funded under this expenditure category and creates stability for this dedicated FTE position. Title 15 of the California Code of Regulations requires various types of programs be offered to minors within a juvenile detention facility. Further, specific programming designed to promote social awareness and reduce recidivism shall be provided. The Detention Program Coordinator is responsible for coordinating the successful volunteer program, implementing Evidence-based treatment programs and other related services. These activities/programs include: Volunteer Program, Recovery

Shaunda Cruz, Probation Program Manager

shaunda.cruz@ yolocounty.org Groups, Relapse Prevention Groups, AA/NA, Church/Faith Services, Girls Circle, Literacy Program, Girl Scouts, and the Beat Within. The Detention Program Coordinator is also a trained Aggression Replacement Training (ART) facilitator and conducts these groups on a weekly basis with other trained facilitators. All youth who come through the detention facility are eligible to receive these services.

#### **Functional Family Probation - \$255,664**

Wards of the court are assessed utilizing the PACT to assess risk to reoffend and assess needs. This drives the individualized and targeted case plan. Those found to be at moderate risk or higher to reoffend are supervised under this program, utilizing an EBP model: Functional Family Probation (FFP). FFP is a strengths based strategy which emphasizes family engagement, motivation to change, and building of a balanced alliance between the case manager (PO) and each member of the youth's family. The goal is to decrease specific risk factors and enhance protective factors, through reducing risk for recidivism. The PO maintains a relational focus, rather than providing individually focused youth based services with the understanding that Probation is temporary and it is the family/support system we want to rely on to encourage and sustain positive change. There are three distinct phases within FFP: Engagement and Motivation, Support and Monitor, and Generalization. Through this process and at the end of the Engagement and Motivation phase, the minor and family are referred to evidence based treatment services or other change programs. This phase may last between four and eight weeks. The PO provides support and monitors progress (Phase 2) for as long as treatment services are provided, transitioning into Generalization. YOBG funding will be used to support three DPOs.

#### Staff Training/Professional Development - \$63,985

Training will be provided for the professional development of staff and for the support and sustainability of evidence-based programming to include Functional Family Probation and Functional Family Therapy replacement training.

# Staff Salaries and Benefits - \$93,443

Information Technology Services (IT) is utilized in order to meet our organizations goal of providing our youth and their families services through quality evidence-based programs, delivered with fidelity while continuously measuring program efficacy. IT solves the complex issues surrounding systems integration as it relates to record management and data tracking elements. Further, IT provides an outcome basis for all funding streams in order to implement evidence-based programming for practice and system evaluation. YOBG funding will be used to support one IT position.

## **Equipment - \$21,555**

		<del>,</del>
	Basic supplies and equipment are utilized to support the project including: computer equipment, communication devices, and office supplies.	
Yuba	Camp - \$29,458  The camp program consists of one Deputy Probation Officer assigned to a high risk case load who supervises only minors who have been committed to the Maxine Singer Youth Guidance Center (MSYGC) program. The DPO is paid with JJCPA funds. Additional staff assigned to this program includes one Licensed Substance Abuse Counseling at 60% for trime and is paid out of YOBG funds. All minors identified as needing substance abuse counseling are initially provided counseling in the MSYGC program, and then the service is provided at the Dan Avenue Day Reporting Center (DADRC) (Day and Evening Treatment). Other service codes that are provided to minors in the camp program include; Anger Management, Aggression Replacement Therapy, Community Service, case plans are developed for all minors, family therapy and gang intervention are provided, mental health counseling through the departments therapists, Life Skill/Independent Living Training/Education, Risk/Needs Assessment completed and recreational programming. All the programs being offered to minors in the MSYGC Program serves as an addition/enhancement to there regular programming offered through participation in MSYGC activities. The MSYGC program serves as an option for minors who would have previously been sentenced to a DJJ Facility. (Yuba County has not sent any juveniles to a DJJ Facility since roughly 2000.)  Alcohol and Drug Treatment - \$33,485  A full time substance abuse counselor is utilized to provide Substance/Alcohol Abuse Treatment to minors in both the MSYGC program as well as through the DADRC. Fifty percent of her time is accounted for under this program as she provided 20 hours a week of substance abuse counseling to minors participating in the DADRC (Day and Evening Treatment). Minors are assessed for services, and a case plan is developed if either individual and/or group counseling is then recommended based on the assessment. Other Direct Service Codes that relate to this service are; the development of case plans, Day and Evening Trea	Jason Roper, Victim Witness Program Manager  jroper@ co.yuba.ca.us

Justice, Restitution Repayment Programs, community field trips, GED preparation, individual and/or family therapy, Gang Awareness groups, Parent-Child Interactive Therapy for minors who are parents, and Tutoring Program. The other major activity under the DADRC category is equipment. A substantial amount of equipment will be purchased to support the delivery of Evidence Based Programs, most of which are listed above. One DPO is funded by JJCPA monies, one Program Aide and a portion of an Intervention Counselor is funded by YOBG monies and project staff utilize other Probation and Victim Service Staff to provide direct services to juvenile offenders from other funding sources.

#### Direct Services - \$95,000

All minors are assessed for mental health counseling through the PACT. The Probation Department has five Licensed Marriage and Family Therapists and one Intern Marriage and Family Therapist on staff. Once an assessment has been completed minors are referred to either Individual, family and/or group therapy, depending on the assessment results. Treatment focuses on criminogenic needs, social and emotional needs and any past trauma the minor may have experienced. Treatment utilizes a Cognitive Behavioral approach and consists of a minimum of 8 one hour sessions. Additionally, Parent-Child Interactive therapy is available to all minors. If more treatment is necessary, additional sessions are authorized. The YOBG program pays for 1.5 FTE Clinical Social Worker positions (the counties class for Marriage and Family Therapist).

## **Direct Services - \$5,000**

The program utilizes the PACT (Positive Achievement Change Tool). Yuba County has entered into a contract with the Northern California Probation Consortium to acquire the Risk/Needs Assessment. All minors have a PACT assessment completed and YOBG funds pay for the licensing and training related to the assessment.